

Agenda Item

2.6

Planning, Performance and Finance Sub-Committee

Integrated Medium-Term Plan (IMTP) 2027-30 Development

Dyddiad y Cyfarfod / Date of Meeting	27/08/2026
Statws Cyhoeddi / Publication Status	Open/ Public
	Not Applicable
Awdur yr Adroddiad / Report Author	Emma King, Assistant Director of Planning and Programmes
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Noddwr yr Adroddiad / Report Sponsor	Georgina Galletly, Director of Corporate Planning & Strategy

Pwrpas yr Adroddiad / Report Purpose	For Noting Choose an item.
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Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/Group)		
Committee / Group / Individuals	Date	Outcome
Senior Leadership Team	19/08/2026	Noted

1. SITUATION/BACKGROUND

This paper aims to advise the committee of progress made to develop the IMTP (Integrated Medium-Term Plan) 2027-30.

This paper will outline progress against the timeframe reported to this meeting in June 2026, an overview of the proposed process for Evidence Based Risk Assessment (EBRA) of Clinical Developments, and the next steps to ensure a robust process for IMTP development for this and future years which reflects lessons learnt and continuous process improvements.

2. SPECIFIC MATTERS FOR CONSIDERATION

2.1 High Level Timeframe

Progress against the high-level timeline presented in June is as follows:

Timeframe	Action	Update
June 2026	- Evaluation of previous year processes with SLT and DLT - Request for high level commissioning intentions for 2027-30 to be distributed - Workshop to be scheduled imminently	- Complete - Complete - Complete
July 2026	- Commissioning intentions to be in draft form by 20th July 2026 - Report to Joint Commissioning Committee (JCC) sharing the outcome of the feedback exercise, and to agree the process for the development of the plan	- Complete - Complete
July 2026 to September 2026	- Workshop with JCC staff to develop overarching priorities for the development of the plan also specifics within specialised services, ambulance/111 and mental health and vulnerable groups commissioning - Workshop to share feedback and discuss overarching priorities for the plan - CCDG Workshop to be held to discuss Commissioning Intentions - Undertake risk assessment/prioritisation/horizon scanning processes which need to	- Complete - Complete - In Progress. Scheduled for 3/9/26 - In Progress

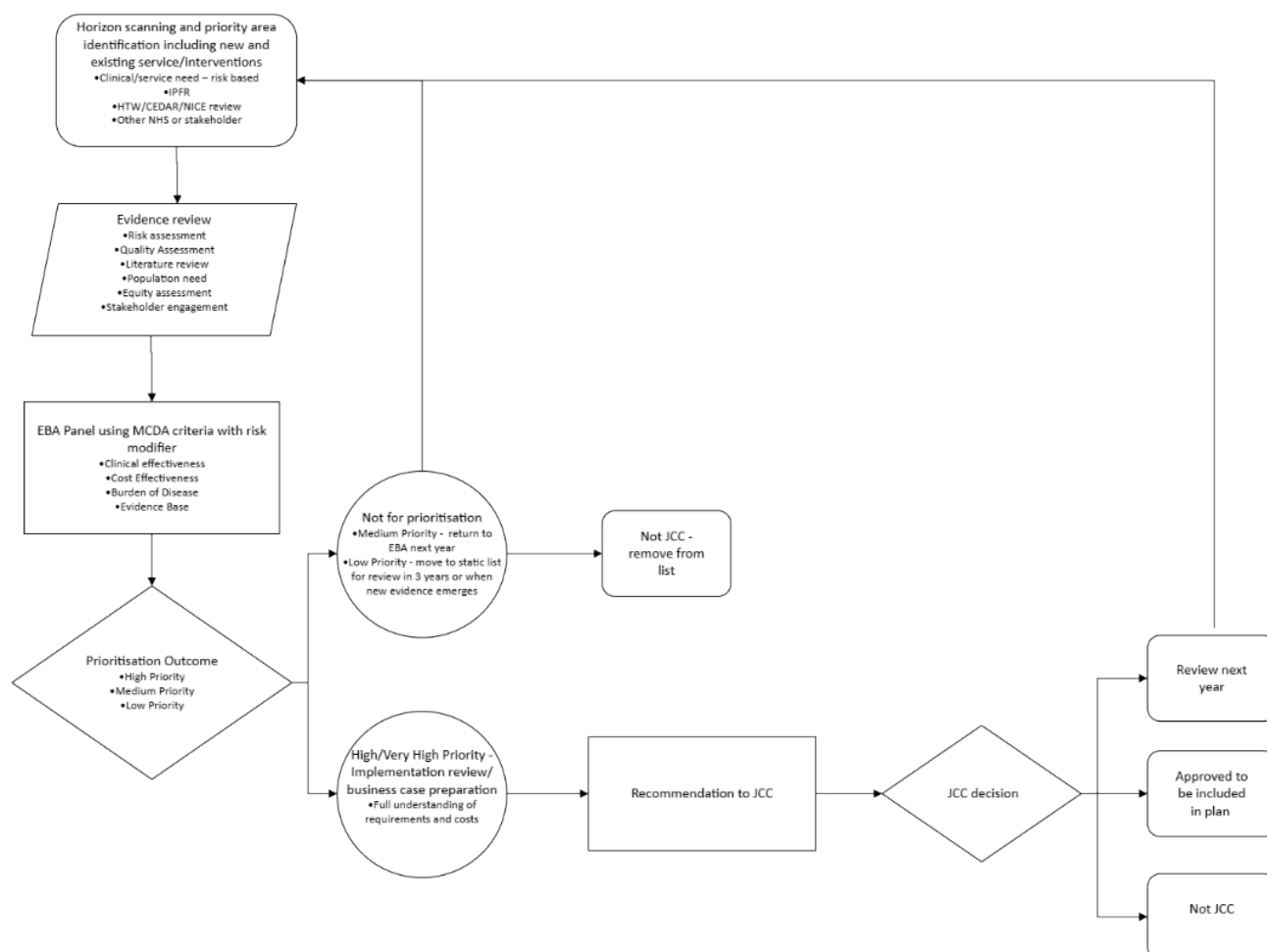
	run to inform any of the commissioning areas for which JCC has accountability • Risk and Evidence Based prioritisation to be carried out	• In Progress
September 2026	• Updated analysis of strategic context to be received by JCC • High Level Commissioning Intentions to be agreed by JCC	• Not yet due
October 2026	• Workshops to confirm strategic priorities • Detailed EBRA to be completed for prioritisation scrutiny	• Not yet due
November 2026	• JCC to receive an update paper on the process and discussion on emerging pressures, themes, risk assessments, prioritisation and choices	• Not yet due
December 2026	• SLT and CCLG receive initial version of the plan for consideration/addition • JCC Development Session if required • Receipt of Welsh Government (WG) Allocation letter and Planning Framework	• Not yet due
January 2027	• Engagement with DoPs and DoFs through January and February • Joint Committee receive first draft for consideration of choices and impact	• Not yet due
February 2027	• JCC Development Session to consider final choices and impact • CCLG receive final plan for endorsement and alignment assurance	• Not yet due
March 2027	• SLT approve final plan for JCC • Joint Committee receive final plan for approval	• Not yet due
31 March 2027	• Submit IMTP to WG in line with national timeline	• Not yet due

2.3 Evidence Based Approach and Risk Assessment

Evidence Based Risk Assessments (EBRAs) will be undertaken to inform prioritisation.

This process has been developed collaboratively between the Medical, Planning and Quality teams alongside commissioning directorates to ensure due consideration is given to feedback and good practice, and a robust process is in place for this and future years.

This process will incorporate potential service developments as well as decommissioning or de-prioritisation options through a structured, evidence-based approach which also considers risk assessment.



2.4 Stakeholder Communication and Engagement

A stakeholder communications and engagement plan has been developed to ensure both internal and external stakeholders are engaged throughout the process.

This includes:

- Engagement and collaboration with commissioning and corporate teams

- Alignment to key stakeholder meetings including JCC, CCLG, SLT and CCDG
- Liaison with Health Boards and external NHS Wales organisations to ensure alignment to plans across the Welsh NHS bodies
- Assurance these links will be at crucial times in the process and align to key decision-making events

2.5 Governance and Decisions Tracking

A Decisions Log has been implemented to ensure all decisions are recorded to include the date and forum of any decision making.

Robust assurance of progress against the IMTP development plan is being undertaken to include:

- Regular updating of the plan
- Reporting into appropriate forums
- Escalation processes in place to ensure anything that requires escalation is done in a timely way through the correct routes
- Communication of progress to be included in the communications and engagement plan at key points in the IMTP development process

Appropriate planning will ensure transparent processes and avoidance of deviation from the plan and provide assurance of progress to this forum and the Joint Committee.

A “one author” approach to ensure consistency:

- Information will be collated and the plan developed
- There will be “sense check” and assurance engagement sessions incorporated into the timeframe with contributors to ensure the information has been correctly translated and key elements are not missing.

3. KEY RISKS / MATTERS FOR ESCALATION

There is a risk that the prioritisation process may take longer than anticipated as this is the inaugural year for the new process.

The project plan will be closely monitored to mitigate this risk and appropriate escalation will be adopted should this risk increase or materialise.

4. RECOMMENDATIONS

Members of the Planning, Performance and Finance committee are asked to:

- **Note** the progress made in the development of the IMTP 2027-30 as outlined in this paper.

5. NEXT STEPS

- EBRA prioritisation process and Quality Assurance mechanisms to be instigated
- CCDG Workshop to be held on 3rd September 2026 to discuss commissioning intentions
- Commissioning intentions paper to be developed following the workshop for consideration by Joint Committee in September.

Strategic and Regulatory Assessment

Objectives / Strategy	
Dolen i Amcan (au) Strategol CBC / Link to JCC Strategic Objectives(s)	Maximise Value
	If more than one applies please list below: Ensure Quality Reduce Duplication Improve Equity and Population Health Facilitate Integration
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	A Healthier Wales
	If more than one applies please list below:
Dolen i Hwyluswyr Ansawdd <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Enablers of Quality</i> (Duty of Quality Statutory Guidance (gov.wales))	Data to Knowledge
	If more than one applies please list below:
Dolen i Feysydd Ansawdd <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Domains of Quality</i> (Duty of Quality Statutory Guidance (gov.wales))	Effective
	If more than one applies please list below: Efficient Equitable Person Centred Timely Safe
Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)	Yes - Refine
	If more than one applies please list below:

Impact Assessment		
Ansawdd <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? /</i>	Yes: ☐	No: ☒
	Outcome:	If no, please include rationale below:

Quality <i>Have you undertaken a Quality Impact Assessment Screening?</i>		QIA will be completed for the IMTP itself
Cydraddoldeb <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</i> Equality <i>Have you undertaken an Equality Impact Assessment Screening?</i>	Yes: ☐	No: ☒
	Outcome:	If no, please include rationale below: EQIA will be completed for the IMTP itself
Cyfreithiol / Legal	There are no specific legal implications related to the activity outlined in this report.	
Enw da / Reputational	There is no direct impact on the reputation of the Joint Committee as a result of the activity outlined in this report.	
Effaith Adnoddau <i>(Pobl / Ariannol) /</i> Resource Impact <i>(People / Financial)</i>	There is no direct impact on resources as a result of the activity outlined in this report.	

Acronyms

Acronyms / Glossary of Terms	
CCDG	Collaborative Commissioning Deputy Group
CCLG	Collaborative Commissioning Leadership Group
DLT	Deputy Leadership Team
DoFs	Directors of Finance
DoPs	Directors of Planning
EBRA	Evidence Based Risk Assessment
IMTP	Integrated Medium-Term Plan
JC	Joint Committee
JCC	Joint Commissioning Committee
SLT	Senior Leadership Team
WG	Welsh Government