


**2025-2026 FOUNDATION PLAN IMPLEMENTATION
PROJECT EXCEPTION REPORT**

Exec Sponsor:	TBC	Aim of Project: Equity of access for Welsh patients requiring cardiac devices and provision of care closer to home. (SP4.1 SS5).	Project Start:	Jul-25	Overall Status: 			
Senior Responsible Officer:	Mel Wilkey		Project End:	Mar-26				
Project Manager:	TBC		Reporting period:	Q4				
1. Overall Status Summary		2. Achievements - What went well this period			3. Set backs - What didn't go so well this period			
Significant Slippage The project is delayed due to concurrent priorities, capacity constraints and staffing pressures (notably Commissioning Team staff secondments).		Project not started as described below.			Due to limited staff availability, upcoming key milestones and deliverables have not been initiated.			
4. Upcoming Key Milestones or Deliverables		Original stated milestone	Expected Delivery Date	Confidence Rating	The Path to Green - How you will get back on track / keep on track	5. What's ahead for the work stream over the next reporting period		
Review current provision across Health Boards.		31/12/2025 (Q3)	IMTP (now confirmed as an Annual Plan 2026/27) (Q1 2026/27)		Q4 - This milestone is off-track. This work has been delayed by concurrent priorities and staffing pressures (notably Commissioning Team staff secondments). Scoping work to commence in 2026-2027 IMTP. The TAVI working group met on the 24/03/2026 and have begun analysing data to inform next steps.	Progression is subject to available staffing capacity to undertake the scoping work in Q4.		
Detailed analysis of current provision and allocated resource, highlighting inequity and variation.		31/12/2025 (Q3)	IMTP (now confirmed as an Annual Plan 2026/27) (Q2 2026/27)		Q4 - This milestone is off-track and has been delayed by concurrent priorities and staffing pressures (notably Commissioning Team staff secondments). Scoping work to commence in 2026-2027 IMTP. The TAVI working group met on the 24/03/2026 and have begun analysing data to inform next steps.	Initiation is subject to available staffing capacity and the scoping work being completed in Q4.		
Assess impact of differential arrangements and work to establish a consistent commissioning model, underpinned by agreed baselines.		31/03/2026 (Q4)	IMTP (now confirmed as an Annual Plan 2026/27) (Q3 2026/27)		Q4 - This milestone is off-track and has been delayed by concurrent priorities and staffing pressures (notably Commissioning Team staff secondments). Scoping work to commence in 2026-2027 IMTP. The TAVI working group met on the 24/03/2026 and have begun analysing data to inform next steps.	Initiation is subject to available staffing capacity and completion of the previous milestones/deliverables.		
Report to Specialist Services Commissioning Group.		31/03/2026 (Q4)	IMTP (now confirmed as an Annual Plan 2026/27) (Q4 2026/27)		Q4 - This milestone is off-track and has been delayed by concurrent priorities and staffing pressures (notably Commissioning Team staff secondments). Scoping work to commence in 2026-2027 IMTP. This milestone is now scheduled to be completed in Q4 26/27 following completion of the scoping work; the review of current provision; the detailed analysis of current provision being completed and the impact assessment required to establish a consistent commissioning model etc. The TAVI working group met on the 24/03/2026 and have begun analysing data to inform next steps.	Initiation is subject to available staffing capacity and completion of the previous milestones/deliverables.		
6. Risk Management - Summary of Highest Rated Risks				7. Issue Management - Summary of the Highest Rated Issues				
Summary of Risk	Likelihood	Impact	RAG	Mitigating Actions	Issue Description	Priority	Mitigating actions	Escalation
Unable to progress with the project within this financial year due to staffing capacity within the team (notably Commissioning Team staff secondments)	5	3	15	Backfill and recruitment of the seconded posts is underway.	No issues to report at this time.	Low	N/A	N/A
Wider political decisions around Cardiac Review work.	2	2	4	Keeping updated on the political developments.				
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