


**2025-2026 FOUNDATION PLAN IMPLEMENTATION
PROJECT EXCEPTION REPORT**

Exec Sponsor:	TBC	Aim of Project: A sustainable service that supports the safe transport of babies when necessary. (Linked to Neonatal programme) (SP4.2 AMB9).	Project Start:	Jul-25	Overall Status: 			
Senior Responsible Officer:	Ross Whitehead		Project End:	IMTP (now confirmed as an Annual Plan 2026/27)				
Project Manager:	TBC		Reporting period:	Q4				
1. Overall Status Summary		2. Achievements - What went well this period			3. Set backs - What didn't go so well this period			
Significant Slippage The aim of the project has changed in its focus since the development of the foundation plan. Undertake Commissioning reset review during Q4 and as part of the Annual Plan 2026/2027 Neonatal workplan.		Agreed for Neonatal Commissioning Reset Review to be discussed during Q4 and undertaken as part of the Annual Plan 2026/2027 Neonatal workplan.			Not a set back but the original aim of the project has changed and therefore work programme has been rescheduled and taken forward as part of the Annual Plan 2026/2027 Neonatal workplan.			
4. Upcoming Key Milestones or Deliverables		Original stated milestone	Expected Delivery Date	Confidence Rating	The Path to Green - How you will get back on track / keep on track	5. What's ahead for the work stream over the next reporting period		
Interim arrangements to ensure service continuity whilst strategic review is undertaken.		31/12/2025 (Q3)	IMTP (now confirmed as an Annual Plan 2026/27)		Q2 - This project has been aligned with SP4.2 Neonatal Service Review project. Interim arrangements have been put in place to ensure service continuity whilst strategic review is undertaken. JCC Chief Commissioner met with Welsh Government Chief Nursing Officer (CNO) to discuss the implications of the All Wales Maternity & Neonatal Review on this work in order to understand the consequences / effects. Q3 - the undertaking of a Commissioning reset review was approved by Joint Committee November 2025 and the timeline reprofiled to complete in March 2026 (Q4). Q4 - Dependent on Neonatal Commissioning Reset Review and strategic review, due to be carried over as part of Annual Plan 2026-27 Neonatal service workplan.	Undertake Commissioning reset review during Q4 and as part of the Annual Plan 2026/2027 Neonatal workplan.		
Proposal on future service configuration is dependent on the wider Neonatal Services strategic review.		IMTP (now confirmed as an Annual Plan 2026/27)	IMTP (now confirmed as an Annual Plan 2026/27)		Q4 - Dependent on Neonatal Commissioning Reset Review and strategic review, due to be carried over as part of Annual Plan 2026-27 Neonatal service workplan.			
6. Risk Management - Summary of Highest Rated Risks				7. Issue Management - Summary of the Highest Rated Issues				
Summary of Risk	Likelihood	Impact	RAG	Mitigating Actions	Issue Description	Priority	Mitigating actions	Escalation
N/A			0		No issues to report at this time.	Low	N/A	N/A
			0					
			0					