

APPENDIX 2

ANNUAL COMMITTEE EFFECTIVENESS SELF-ASSESSMENT 2025-2026

ACTION PLAN

Survey Feedback 2025-2026	Rationale and Proposed Action	Lead	Timeframe	Success Measure
Continue to Improve the quality, focus and length of papers	This is one of the strongest cross-cutting themes in the feedback received. Respondents described papers as too long, repetitive, overly narrative, and sometimes unclear on the “so what.”. Feedback also raised the need to streamline papers and performance reporting. With the support of the governance team, the Senior Leadership Team will continue to evaluate, learn and develop clearer and more concise reports to promote high quality debate and highlight the decisions required by the JCC.	Committee Secretary	Q3 2026-27	Reduction in paper length and improved member satisfaction through committee feedback.

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Strengthen strategic focus in meetings	Several responses suggest meetings still drift into operational detail rather than maintaining a strategic commissioning focus. This work is to be supported by improved report writing. Equally, agenda planning will ensure that appropriate time is set aside for strategic discussion and exception-based operational reporting.	Chief Commissioner/Chair	Q3 2026-27	Agendas show dedicated strategy items and members report stronger strategic focus.
Strengthen Ways of Working	Ways of working to be strengthened with Health Board members. This will be achieved through the Collaborative Commissioning Leadership Group (CCLG) which can be further used to provide CEOs with support and build ownership through the Health Boards on the JCC agenda.	Chief Commissioner	Q4 2026-27	Joint Committee, Sub-Committee and CCLG member feedback. Greater engagement and challenge at relevant forums due to the level of investment and collaboration from Health Board attendees. Annual Plan CEO and CCLG Executive lead input into the Annual Plan Strategic Reviews and Deep Dives and translation of this into IMTP 2027-2030 development.

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Develop a concise quality dashboard or report template for QSOC and further develop the PPF performance report to focus on trends, exceptions and actions to be taken.	To develop a Quality, Safety and Outcomes Dashboard that provides assurance that patient safety, health outcomes and access to services is a priority for the NWJCC. Work to continue on the development of the NWJCC Performance report to ensure that trends, exceptions and actions to be taken are highlighted. Improvements to the PPF performance report will be supported by work to improve report writing generally. It is hoped that Trends, Themes and Actions can be more accurately drawn out within covering reports, or executive summaries, that accompany the substantive performance report. For the Quality Safety and Outcomes Committee consideration will be given to the development of appropriate reporting, initially at the QSOC development day on the 7th September 2026 and developed to feed into reporting thereafter.	Executive leads for Sub-committees	Q4 2026-27	Joint Committee and Sub-Committee feedback and engagement. Improved challenge and feedback at meetings.

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Improved Sub-Committee Health Board participation.	Due to the significant workload placed on Health Board Chief Executives diary conflicts often lead to Sub-Committee's proceeding without Chief Executive attendance. Whilst papers are shared with all Joint Committee Members for oversight there is a need for sub-committee membership to be re-considered to ensure HB engagement and challenge at scheduled meetings. Consideration of alternate HB attendance at Sub-Committees to be discussed and agreed at a future Joint Committee Development day.	Chair / Committee Secretary	Q4 2026/27	The introduction of more robust membership at Sub-Committee meetings.