



Agenda Item
2.2

Joint Commissioning Committee

Chief Commissioners Report

Dyddiad y Cyfarfod / Date of Meeting	18/03/2025
Statws Cyhoeddi / Publication Status	Open/ Public Not Applicable
Awdur yr Adroddiad / Report Author	Jacqui Maunder, Committee Secretary
Cyflwynydd yr Adroddiad / Report Presenter	Stacey Taylor, Interim Chief Commissioner
Noddwr yr Adroddiad / Report Sponsor	Stacey Taylor, Interim Chief Commissioner

Pwrpas yr Adroddiad / Report Purpose	For Noting
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Engagement (internal/external) undertaken to date (including receipt /consideration at Committee/Group)		
Committee/Group/Individuals	Date	Outcome
n/a		Choose an item.

Acronyms / Glossary of Terms	
AO	Accountable Officer
CTMUHB	Cwm Taf Morgannwg UHB
HB	Health Board
HEIW	Health Education & Improvement Wales
IMTP	Integrated Medium Term Plan
JC	Joint Commissioning Committee
PHW	Public Health Wales
SARC	Sexual Assault referral Centre
ToR	Terms of Reference
TSW	Traumatic Stress Wales
WG	Welsh Government
WKN	Welsh Kidney Network
JCC	NHS Wales Joint Commissioning Committee
CCLG	Collaborative Commissioning Leadership Group
CEO	Chief Executive Officer
CTM	Cwm Taf Morganwg

SLT	Senior Leadership Team
Q4	Quarter 4

1. SITUATION/BACKGROUND

The purpose of this report is to provide Joint Commissioning Committee (JCC) members with a summary update on key issues that have arisen since the last JCC meeting which took place on 21 January 2025.

A number of issues raised within this report may also feature in more detail within the Directors' reports as part of the JCC's business.

2. UPDATE ON JCC TRANSITION – Q4 PROGRESS

Positive progress continues to be made following the establishment of the JCC in April 2024. Work has continued at pace during Q4, to implement the steps to 'routine business' for the new JCC and the JCC team:

- **Accountable Officer (AO) letter - Delivery of 2024/25 plan** – I wrote to the Director General Health, Social Care & Early Years Group / NHS Wales Chief Executive on 21 February 2025 to inform her that due to the significant system-wide challenges affecting all Health Boards (HBs) in Wales, it was unlikely that the JCC will approve a balanced Integrated Medium-Term Plan (IMTP). However, there have been positive discussions on developing a Foundational Annual Plan for 2025/26, focusing on a smaller number of transformational key priorities. This plan will support the finalisation of the team transitional plans and the development of a three-year IMTP for 2026/29 set in the context of a JCC Commissioning Strategy to be developed in collaboration with HBs throughout 2025-2026. The Foundational Annual Plan for 2025/26 is presented to the Joint Committee at agenda item 3.1 for approval,
- **Conclude the consultation, finalise and implement the new organisational structure for the JCC** - The consultation period closed on 16 January 2025. Feedback from the JCC Team was taken into account by the Senior Leadership Team (SLT) and the final structure reflected the helpful suggestions and comments received. The JCC members were provided with an update on the final structure at the Joint Committee Strategy Workshop on 18 February 2025. The JCC Workforce Transition team are working alongside CTM People Services to oversee the delivery of the structure. It is envisaged that all internal changes will be concluded by the end of March, and any resulting vacancies will then be advertised to complete recruitment to the final structure,
- **Develop and publish a Directory of Services for the JCC** – A draft directory of services has been pulled together and is being reviewed and ratified by the SLT. The directory will provide the opportunity for greater understanding of the range of services commissioned on behalf of HBs by the JCC and will inform a transformation programme focussed on maximising value,

- **Develop a Commissioning Assurance Framework for the JCC** –Work has begun on the development of an Assurance Framework for the JCC to monitor delivery and risks associated with the Plan and the JCC’s Strategic Objectives. The Framework will bring together reporting and assurance for Planning, Monitoring delivery of Plan, Quality and, Finance and be developed to support the delivery of the JCC Strategic Objectives:
 - Maximising Value,
 - Ensure Quality,
 - Reduce Duplication,
 - Improve Equity and Population Health,
 - Facilitate Integration,
- **Design and commence a robust Organisational Development Programme** – A baseline assessment has been undertaken by Affina on the SLT that further informs the areas of development moving forward. Engagement with Health Education & Improvement Wales (HEIW) and CTMUHB’s People Services team will continue and the organisational development plan is being crafted around compassionate leadership and principles for high performing teams and will support the new ways of working in the new operating model of the JCC. Work has also commenced to develop a medium-long term Accommodation/Estates plan for the JCC,
- **Develop and implement a Scheme of Delegation for Officers of the JCC** – a mapping exercise has been undertaken to review and identify the appropriate delegations to support the operational management of the JCC as well as the development of delegations from the Chief Commissioner to officers of the JCC to support decision-making and robust governance and accountability. An updated scheme of delegation to officers from the Chief Commissioner has been developed and individual Directors will receive a letter confirming which matters have been delegated to them to ensure clarity of accountability and authority,
- **Commence and complete Internal Reviews for Traumatic Stress Wales (TSW) & Welsh Kidney Network (WKN)** – These two internal reviews have commenced and will be concluded by 31 March 2025,
- **Agree a Risk Appetite for the JCC** - Further to discussions at the JCC strategy session on 10 December 2025, the JCC risk appetite statement is under development and will be brought to a JCC Strategy session in the Spring,
- **Secure Public Health Expertise/Resource** - Discussions continue to be held with Public Health Wales (PHW), on how this support could be enabled. The JCC will be kept updated on the progress of discussions with PHW and a final proposal will be brought to the JCC in the Spring,
- **Clinical Leadership Model** – A review of the current arrangements to ensure robust clinical accountability to the JCC is being undertaken; and
- **All JCC Staff Away Day** – There are plans to hold an All Staff Away day, date to be arranged, to mark the one-year anniversary since the establishment of the JCC. We are engaging with staff to help shape the design and introduction of a staff recognition programme that helps us embed and celebrate our organisational values and behaviours.

3. COLLABORATIVE COMMISSIONING LEADERSHIP GROUP (CCLG)

The Terms of Reference (ToR) for the Collaborative Commissioning Leadership Group (CCLG) to support the Chief Commissioner were shared with the JCC on 21 January 2025. The purpose of the CCLG is to support the Chief Commissioner and HB Chief Executive Members of the Joint Committee in developing plans and proposals to inform decision-making by the Chief Commissioner and the Joint Committee in adherence with the delegations afforded to them.

The inaugural meeting was held on 25 January 2025, with an additional extraordinary meeting held on 11 February 2025 to focus on the financial elements of the IMTP. A further meeting was held on 25 February 2025 again with a specific focus on the IMTP/Foundational Annual Plan. When the ToR for the CCLG were developed there was a specific request from HB CEOs that the CCLG membership should comprise of Executive Directors from HBs to ensure effective engagement in support of the CEO JCC Members. CEOs are requested to ensure Executive Director attendance at meetings to support the effectiveness of collaboration with HBs and advice into the JCC.

4. ASSESSMENT

Objectives / Strategy	
Dolen i Amcan (au) Strategol CBC / Link to JCC Strategic Objectives(s)	Maximise Value
	Ensure Quality Reduce Duplication Improve Equity and Population Health, Facilitate Integration
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	A Healthier Wales
	If more than one applies, please list below:
Dolen i Hwyluswyr Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Enablers of Quality (Duty of Quality Statutory Guidance (gov.wales))	Leadership
	If more than one applies, please list below:
Dolen i Feysydd Ansawdd	Effective
	If more than one applies, please list below:

(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Domains of Quality (Duty of Quality Statutory Guidance (gov.wales))	
Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)	No - Not Applicable
	If more than one applies, please list below:

Impact Assessment		
Ansawdd Ydych chi wedi ymgymryd â Sgrinio Aseiad o'r Effaith ar Ansawdd? / Quality Have you undertaken a Quality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	n/a
Cydraddoldeb Ydych chi wedi ymgymryd â Sgrinio Aseiad o'r Effaith ar Gydraddoldeb? / Equality Have you undertaken an Equality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	
Cyfreithiol / Legal	National Health Service Joint Commissioning Committee (Wales) Directions 2024 National Health Service Joint Commissioning Committee (Wales) Regulations 2024	
Enw da / Reputational	There is no direct impact on the reputation of the Local Health Boards or the Joint Committee as a result of the activity outlined in this report.	
Effaith Adnoddau (Pobl /Ariannol) / Resource Impact (People / Financial)	There is no direct impact on resources as a result of the activity outlined in this report.	

5. RECOMMENDATIONS

The Joint Committee is asked to:

- **Note** the report.