

<b>Agenda Item</b>
--------------------

2.2
-----

<b>Joint Commissioning Committee</b>
--------------------------------------

<b>Chief Commissioner's Report</b>
------------------------------------

<b>Dyddiad y Cyfarfod / Date of Meeting</b>	16/09/2025
<b>Statws Cyhoeddi / Publication Status</b>	Open/ Public Not Applicable
<b>Awdur yr Adroddiad / Report Author</b>	Matthew Edwards, Acting Assistant Committee Secretary, NWJCC
<b>Cyflwynydd yr Adroddiad / Report Presenter</b>	Huw George, Chief Commissioner, NWJCC
<b>Noddwr yr Adroddiad / Report Sponsor</b>	Huw George, Chief Commissioner, NWJCC

<b>Pwrpas yr Adroddiad / Report Purpose</b>	For Noting
---	------------

<b>Engagement (internal/external) undertaken to date (including receipt /consideration at Committee/Group)</b>		
<b>Committee/Group/Individuals</b>	<b>Date</b>	<b>Outcome</b>
NWJCC Senior Leadership Team	04/09/25	Noted

<b>Acronyms / Glossary of Terms</b>	
CCLG	Collaborative Commissioning Leadership Group
CPR	Cardiopulmonary Resuscitation
CVUHB	Cardiff and Vale University Health Board
HB	Health Board
IMTP	Integrated Medium-Term Plan
JC	Joint Committee
NWJCC	NHS Wales Joint Commissioning Committee
OD	Organisational Development
PET	Positron Emission Tomography
PETIC	Positron Emission Tomography Imaging Centre
SARC	Sexual Assault Referral Centres
WG	Welsh Government

## 1. SITUATION/BACKGROUND

The purpose of this report is to provide NHS Wales Joint Commissioning Committee (NWJCC) members with an update on key issues that have arisen since the last Joint Committee (JC) meeting which took place on 15 July 2025.

At each JC meeting, the Chief Commissioner will present a report on key issues that have arisen since its last meeting. The purpose of the report is to keep the JC up to date with important matters related to the NWJCC. A number of issues raised within this report may also feature in more detail within the Directors' reports as part of the NWJCC's business.

## 2. SPECIFIC MATTERS FOR CONSIDERATION

### 2.1 UPDATE ON NWJCC TRANSITION – PROGRESS

Positive progress continues to be made following the establishment of the NWJCC in April 2024. Building on the work undertaken in Q1 2025-26, work continued at pace during July and August to continue to implement the steps to 'routine business' for the new NWJCC and the NWJCC team. Specific areas to note are:

- **Implementation of the new organisational structure for the NWJCC**  
The first phase of prioritised recruitment has been completed. Key appointments have been made to leadership roles at Deputy Director and Assistant Director levels, these will commence by 1 October 2025. The commencement of these key roles will drive shaping and driving the NWJCC organisational culture and its core values and behaviours. The current vacancy rate is 32% from August 2025 but this will fall significantly over the next few months.  
The second phase of prioritised recruitment has commenced and is expected to be completed by December 2025. Development opportunities have been shared with Health Board colleagues. The ongoing recruitment selection process has been supported by Lay Members, Health Board colleagues, key stakeholder partners such as Welsh Government (WG), Welsh Ambulance Services NHS University Trust and Llais through participation in stakeholder panels.
- **Design and commence a robust Organisational Development (OD) Programme** – The development of the OD programme is ongoing with support from Cwm Taf Morgannwg University Health Board's People Services team. Strategic Workforce Planning will be incorporated in this programme to meet organisational and commissioned service needs. As part of the OD programme, the following activities are taking place:
  - Line Management Development series aimed at building competencies and confidence (August to December 2025)
  - Senior Managers Induction to drive organisational core values and behaviours and culture (October 2025).
- **All NWJCC Staff Away Day** – A staff team day summer event was held on 24 July 2025 to reflect on the past year since the establishment of the NWJCC. The day, developed as part of the NWJCC's ongoing transformation and culture work, was filled with valuable insights from workshops on

values and behaviours and accommodation planning, the feedback from the various workshops is being thematically analysed for further testing and engagement. Staff feedback on the event has been extremely positive.

- Led by Ross Whitehead, Director of Commissioning for Ambulance Services and 111, the summer event was used to launch a new initiative to empower staff with life-saving cardiopulmonary resuscitation (CPR) skills. Ross highlighted the critical role of bystander CPR in the 'Chain of Survival' and involved practical CPR training. Again, feedback has been positive.

## **2.2 NWJCC FOUNDATION PLAN 2025-26**

The Chief Commissioner received correspondence (**Appendix 1**) from Judith Paget on 28 July 2025 confirming that the NWJCC Foundation Plan for 2025-26 had been assessed as satisfactory. A set of accountability actions had also been agreed to support the Plan's implementation.

## **2.3 COLLABORATIVE COMMISSIONING LEADERSHIP GROUP (CCLG)**

The purpose of the CCLG is to support the Chief Commissioner and Health Board (HB) Chief Executives in developing plans and proposals to inform decision-making by the Chief Commissioner and the JC in adherence with the delegations afforded to them.

The last meeting was held on 26 August 2025 and was quorate as again five HB Executives and one Deputy were able to join us. The focus of discussions was:

- Plastic Surgery Commissioning Project
- Cardiac Project Initiation Document
- Cystic Fibrosis – Commissioning for Value Project
- Adopting Best Practice in Specialised Immunology and Immunoglobulin Therapy in Wales
- NWJCC Integrated Medium-Term Plan (IMTP) [2026-29] - Commissioning Intentions

There was positive feedback regarding the focus of the reports, the proposals and opportunities presented and the collaborative and informed debate that was held.

## **2.4 PUBLIC HEALTH UPDATE**

As previously reported, work has been undertaken with Public Health Wales to address the recommendation of the "Independent Report into a review of National Commissioning Functions" to secure public health input into the NWJCC's commissioning activities. This is a key part in the establishment of the NWJCC to support a population health and evidence-based approach to commissioning that puts quality and equity at the centre. The Job Description for the Associate Medical Director for Public Health has been agreed and going out for to advert.

## **2.5 SENIOR LEADERSHIP TEAM CHANGES**

Stakeholder panels and interviews were held week commencing 1 September 2025 for the role of Director of Commissioning for Mental Health, Learning Disabilities and Vulnerable Groups. Unfortunately, no appointment was made,

and I am grateful that Adrian Clarke has agreed to carry on in the post whilst we advertise again in the forthcoming months.

## 2.6 PROGRAMMES OF WORK

Members will recall it was reported at the previous meeting that there had been the need to reassess the workplan and priorities within the NWJCC Foundation Plan. A number of national programmes were noted and Members supported the need to redirect capacity within the organisation as appropriate. Specific updates are provided below:

### 2.6.1 National Commissioning Arrangements for Third Sector Organisations

I have written to the Chief Executive of NHS Wales and WG colleagues to confirm our commitment to the work and updated on the work undertaken, including:

- Development of 2 Project Initiation Documents for a) Commissioning of hospices b) Development of a voluntary sector framework
- Specific work to allocate the additional £3m to the hospice sector within 2025-26 with associated performance reporting arrangements
- Attendance at the weekly Hospices Commissioning Oversight Group led by WG

### 2.6.2 Sexual Assault Referral Centres (SARC)

Work is progressing to develop a paper for the November meeting of the JC. The paper will act as a formal handover from the NHS Performance and Improvement Unit (formerly NHSE) and will establish the role and remit of the NWJCC moving forward. The paper will also include the partnership governance arrangements, the funding model and roles and responsibilities across the programme.

## 2.7 POSITRON EMISSION TOMOGRAPHY (PET)

The NWJCC continues to work with Welsh Government and colleagues across Wales to ensure the stability of the Positron Emission Tomography Imaging Centre (PETIC) service going forward. A verbal update will be provided at the meeting.

## 3. ASSESSMENT

Objectives / Strategy	
<b>Dolen i Amcan (au) Strategol CBC</b> <b>Link to JCC Strategic Objectives(s)</b>	Maximise Value
<b>Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant /</b> <b>Link to Wellbeing of Future Generations Act – Wellbeing Goals</b>	A Healthier Wales

<a href="#">150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)</a>	
<b>Dolen i Hwyluswyr Ansawdd</b> (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / <b>Link to Enablers of Quality</b> ( <a href="#">Duty of Quality Statutory Guidance (gov.wales)</a> )	Leadership
<b>Dolen i Feysydd Ansawdd</b> (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / <b>Link to Domains of Quality</b> ( <a href="#">Duty of Quality Statutory Guidance (gov.wales)</a> )	Effective
<b>Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)</b>	No - Not Applicable

Impact Assessment		
<b>Ansawdd</b> Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? / <b>Quality</b> Have you undertaken a Quality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	n/a
<b>Cydraddoldeb</b> Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? / <b>Equality</b> Have you undertaken an Equality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	
<b>Cyfreithiol / Legal</b>	<a href="#">National Health Service Joint Commissioning Committee (Wales) Directions 2024</a> <a href="#">National Health Service Joint Commissioning Committee (Wales) Regulations 2024</a>	
<b>Enw da / Reputational</b>	There is no direct impact on the reputation of the HBs or the JC as a result of the activity outlined in this report.	
<b>Effaith Adnoddau</b> (Pobl /Ariannol) /	There is no direct impact on resources as a result of the activity outlined in this report.	

#### **4. RECOMMENDATIONS**

The members of the Joint Commissioning Committee are asked to:

- **Note** the report.