

## Planning, Performance and Finance

### Highlight Report from the Planning, Performance and Finance Sub-Committee

<b>Dyddiad y Cyfarfod / Date of Meeting</b>	12/08/2025
<b>Statws Cyhoeddi / Publication Status</b>	Open/ Public
	Not Applicable
<b>Awdur yr Adroddiad / Report Author</b>	Gareth Mitchell, Corporate Governance Manager, NHS Wales JCC
<b>Cyflwynydd yr Adroddiad / Report Presenter</b>	Paul Worthington, Sub-Committee Chair and Lay Member, NHS Wales JCC
<b>Noddwr yr Adroddiad / Report Sponsor</b>	Stacey Taylor, Director of Finance and Value, NHS Wales JCC

<b>Pwrpas yr Adroddiad / Report Purpose</b>	For Noting
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<b>Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/Group)</b>		
<b>Committee / Group / Individuals</b>	<b>Date</b>	<b>Outcome</b>
Health Boards		Noted

### 1. SITUATION/BACKGROUND

This report has been prepared to provide Health Board (HB) Chief Executive Officer (CEO) Members of the Joint Committee with a summary of the key issues considered by the NHS Wales Planning, Performance and Finance Sub-committee (PPF) at its public meeting on 12 August 2025.

Key highlights from the meeting are reported in Section 3.

## 2. PURPOSE

The Purpose and Role of the Joint Committee (JC) is set out in Paragraphs 2.18 and 2.20 of the NWJCC [Standing Orders \(SOs\)](#).

## 3. HIGHLIGHT REPORT

(Links to reports highlighted - [August 2025 - NHS Wales Joint Commissioning Committee](#))

Status	Update
<b>Alert / Escalate</b>	
<b>Advise</b>	<p>The <a href="#">Combined NWJCC Operational Performance Report</a> was received. Discussions had taken place at July's JC meeting. Members discussed the need to ensure that development work was not rushed and that both performance and reporting were managed effectively. Members also discussed the intention to present a draft of an updated and integrated report ready towards the end of the 2025-26 financial year with the aim of implementation at the beginning of the 2026-27 financial year</p> <p>The <a href="#">NWJCC Financial Performance Report – Month 3 2025-26</a> was received. The report had previously been received at July's JC meeting. The Month 4 financial position was available in draft but not presented at the meeting. Members discussed the need for clarity regarding the reduction in funding for cross-border activity. It was confirmed that conversations had already been held and that this would be discussed at the JC Strategy Workshop in August 2025. The impact on Betsi Cadwaladr University Health Board was noted.</p>
<b>Assure</b>	<p>The <a href="#">PPF Risk Register</a> was discussed during the meeting. The report presented the PPF risks as of 30th June 2025. Members noted that of the 18 risks with a score of 15 and above (held by the NWJCC as a whole), only 7 are assigned to PPF. Of the 7 risks, 5 were commissioning risks from across the commissioning portfolio and 2 were corporate risks. Members of the Sub-Committee noted the report.</p> <p>An <a href="#">Emergency Ambulance Performance Framework Phase 1 Update</a> was given. Members noted that:</p> <ul style="list-style-type: none"> <li>• Performance in relation to the new categories within the performance framework (purple and red) was due to be published on 21 August 2025. Management indications had suggested that the purple category was in line with the modelled performance; it was reported that the red category varied slightly but that this was being worked through.</li> </ul>

<b>Status</b>	<b>Update</b>
	<ul style="list-style-type: none"> <li>• Further changes would be made to the performance framework for the ambulance service with the introduction of 3 new categories: 'orange: time sensitive', 'yellow: assess and response', and 'green: planned response'. Work was ongoing on the detailed definition and operational delivery processes required to deliver this second phase. Work on detailed definitions would be complete by 18 August 2025, with an ambition to go live with these changes by the end of December 2025</li> <li>• Numerous hospital sites across Wales had made meaningful and sustainable changes to their ambulance handover position, resulting in an improvement in performance.</li> </ul>
<b>Inform</b>	<p>The forward plan of business for the next twelve months was considered, further meetings required scheduling for 2026.</p> <p>A presentation on Risk Share was given. The complex nature of the current process was acknowledged as not fit for purpose and that significant work would be required to ensure a sophisticated yet simplified model. It was also acknowledged that there is a need to devise a set of core principles that would inform the development of a new model, and that risk share should be a key component of the commissioning strategy. A set of next steps were developed which included:</p> <ul style="list-style-type: none"> <li>• A discussion around the core principles at the JCC Finance Working Group meeting in August 2025.</li> <li>• The need to consider the use of a future Joint Commissioning Strategy Workshop to discuss the work with Chief Executives and to inform the core principles.</li> <li>• The need to keep Directors of Finance and Welsh Government sighted on the work.</li> <li>• The need for Health Board Chief Executives to give final approval as a part of their delegated responsibilities.</li> </ul>
<b>Appendices</b>	None.

## 4. ASSESSMENT

Objectives / Strategy	
<b>Dolen i Amcan (au) Strategol CBC</b> <b>Link to JCC Strategic Objectives(s)</b>	Maximise Value
	Ensure Quality; Reduce Duplication; Improve Equity & Population Health; Facilitate Integration
<b>Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals</b> <a href="https://www.futuregenerations.wales/150623-guide-to-the-fg-act-en.pdf">150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)</a>	A Resilient Wales
	A Healthier Wales
<b>Dolen i Hwyluswyr Ansawdd</b> (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / <b>Link to Enablers of Quality</b> <a href="https://www.gov.wales/guidance/duty-of-quality-statutory-guidance">Duty of Quality Statutory Guidance (gov.wales)</a>	Leadership
	Culture and Valuing People; Learning, Improvement and Research; Whole-systems Perspective
<b>Dolen i Feysydd Ansawdd</b> (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / <b>Link to Domains of Quality</b> <a href="https://www.gov.wales/guidance/duty-of-quality-statutory-guidance">Duty of Quality Statutory Guidance (gov.wales)</a>	Effective
	Efficient; Equitable; Person-centred; Timely; Safe
<b>Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)</b>	No - Not Applicable

Impact Assessment		
<b>Ansawdd</b> <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? /</i> <b>Quality</b> <i>Have you undertaken a Quality Impact Assessment Screening?</i>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	If no, please include rationale below: This is a summary of the latest meeting of the JCC
<b>Cydraddoldeb</b>	Yes: <input checked="" type="checkbox"/>	No: <input checked="" type="checkbox"/>

<p><i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</i>  <b>Equality</b>  <i>Have you undertaken an Equality Impact Assessment Screening?</i></p>	<p>Outcome for Equality (delete as appropriate):  <b>POSITIVE/NEUTRAL/NEGATIVE</b></p> <p>Outcome for Welsh Language (delete as appropriate):  <b>POSITIVE/NEUTRAL/NEGATIVE</b></p>	<p>If no, please include rationale below:  This is a summary of the latest meeting of the JCC</p>
<p><b>Cyfreithiol / Legal</b></p>	<p>There are no specific legal implications related to the activity outlined in this report.</p>	
<p><b>Enw da / Reputational</b></p>	<p>There is no direct impact on the reputation of the Joint Committee as a result of the activity outlined in this report.</p>	
<p><b>Effaith Adnoddau</b>  <i>(Pobl / Ariannol) /</i>  <b>Resource Impact</b>  <i>(People / Financial)</i></p>	<p>Yes (Include further detail below)  The performance of the services will be used to develop the IMTP and identify the areas where resources may be required.</p>	

## 5. RECOMMENDATIONS

The Health Board is asked to:

- **Note** the highlights outlined in Section 3 of this report.