



# **The (Former) Emergency Ambulance Services Committee**

## **Annual Report 2023-2024**

## **EMERGENCY AMBULANCE SERVICES COMMITTEE ANNUAL REPORT 2023-2024**

### **1. FOREWORD**

As the former Chair of the EASC, I am pleased to commend this annual report, which has been prepared for the attention of the EAS Committee and reviews the work of this Committee for the financial year 2023 - 2024.

### **2. INTRODUCTION AND SCOPE OF RESPONSIBILITY**

In accordance with the Emergency Ambulance Services Committee (Wales) Directions 2014 (2014 No.08), the Local Health Boards (LHBs) established a Joint Committee, which commenced on 1 April 2014, for the purpose of jointly exercising the Delegated Functions and providing the Relevant Services.

In establishing the Emergency Ambulance Services Joint Committee (EASC) to work on their behalf, the seven Local Health Boards (LHBs) recognised that the most efficient and effective way of planning these services was to work together to reduce duplication and ensure consistency.

The Emergency Ambulance Services Committee (EASC) (Wales) Regulations 2014 (SI 2014 No.566 (W.67))<sup>1</sup> made provision for the constitution of the "Joint Committee" including its procedures and administrative arrangements. The Joint Committee was a statutory committee established under sections 11, 12(3), 13(2) (c) and (4) (c) and 203(9) and (10) of and paragraph 4 of Schedule 2 to the National Health Service (Wales) Act 2006(1). The LHBs were required to jointly exercise the Relevant Services.

In December 2015, the Welsh Ministers directed the Health Boards under the EASC (Wales) (Amendment) Directions 2016 No.8 (W.8)<sup>2</sup> to be responsible for commissioning Non-Emergency Patient Transport (NEPT) services via the Emergency Ambulance Services Committee from April 2016. The Cwm Taf Morgannwg University Health Board (CTMUHB) was the identified host organisation. It provided administrative functions for the running of EASC in line with the Directions and established the Welsh Health Ambulance Services Team known as the Emergency Ambulance Services Committee Team (EASCT) and appointed the Chief Ambulance

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<sup>1</sup> The Emergency Ambulance Services Committee (EASC) (Wales) Regulations 2014 (SI 2014 No.566 (W.67))<sup>1</sup><http://www.wales.nhs.uk/sitesplus/documents/1134/Welsh%20Statutory%20Instrument%20for%20EASC%202014%20No%20566%20%28w67%29.pdf>

<sup>2</sup> the EASC (Wales) (Amendment) Directions 2016 No.8 (W.8)  
<http://www.wales.nhs.uk/sitesplus/documents/1134/2016%20No%208%20%28W8%29%20The%20EASC%20%28Wales%29%20%28Amendment%29%20Directions%202016.pdf>

Services Commissioner as per Direction 8(4), 3 of the Emergency Ambulance Services Committee and related Regulations.

The Emergency Medical Retrieval and Transfer Service went live on the 27 April 2015. The service was commissioned "to provide advanced decision making & critical care for life or limb threatening emergencies that require transfer for time critical specialist treatment at an appropriate facility." The service represented a joint partnership between NHS Wales, The Wales Air Ambulance Charity Trust (WAACT) and Welsh Government. The service was initially commissioned by the Welsh Health Specialised Services Committee; however, this function transferred to the Emergency Ambulance Services Committee on the 1 April 2016.

### **3. PURPOSE**

The Joint Committee was established for the purpose of jointly exercising those functions relating to the 'planning and securing' of (commissioning) emergency ambulance services (EMS), non-emergency patient transport services (NEPTS) and the emergency medical retrieval and transfer services (EMRTS) on a national all-Wales basis, on behalf of each of the seven LHBs in Wales.

LHBs are responsible for those people who are resident in their areas. Whilst the Joint Committee acted on behalf of the seven LHBs in undertaking its functions, the duty on individual LHBs remained, and they were ultimately accountable to citizens and other stakeholders for the provision of emergency ambulance services (EMS), non-emergency patient transport services (NEPTS) and the emergency medical retrieval and transfer services (EMRTS) for residents within their area.

The Joint Committee's role was to:

- Determine a long-term strategic plan for the development of emergency ambulance services and non-emergency patient transport services in Wales, in conjunction with the Welsh Ministers
- Identify and evaluate existing, new and emerging ways of working and commission the best quality emergency ambulance services (EMS), non-emergency patient transport services (NEPTS) and the emergency medical retrieval and transfer services (EMRTS).
- Produce an Integrated Medium-Term Plan (IMTP), including a balanced medium-term financial plan for agreement by the Committee following the publication of the individual LHBs Integrated Medium Term Plans
- Agree the appropriate level of funding for the provision of emergency ambulance services, non-emergency patient transport services and emergency medical retrieval and transfer services at a national level, and determining the contribution from each LHB for those services (which will include the running costs of the Joint Committee and the EAS Team) in accordance with any specific directions set by the Welsh Ministers

- Establish mechanisms for managing the commissioning risks
- Establish mechanisms to monitor, evaluate and publish the outcomes of emergency ambulance services, non-emergency patient transport services and emergency medical retrieval and transfer services and take appropriate action.

In March 2014, the Joint Committee approved the revised Governance and Accountability Framework including the Standing Orders. The Standing Orders were reviewed and updated in March 2021 and also in September. The changes were in line with the Health and Social Care (Quality and Engagement) (Wales) Act 2020 which included working with 'Llais Cymru', previously known as Community Health Councils in Wales.

These Joint Committee Standing Orders (Joint Committee SOs) form a schedule to each LHBs own Standing Orders and have effect as if incorporated within them. The Model Standing Orders were received and approved by the Committee on 19 September 2023. The Memorandum of Understanding and the Hosting Agreement would be reviewed as part of the programme of work to create the new NHS Wales Joint Commissioning Committee and therefore were not received by EASC in 2023/24 and the previous versions were in operation.

Together with the adoption of a scheme of decisions reserved to the Joint Committee; a scheme of delegations to officers and others; and Standing Financial Instructions (SFIs), they provided the regulatory framework for the business conduct of the Joint Committee. The Standing Financial Instructions were received and approved on 14 March 2023 and included areas of the Standing Orders including the Delegation of Powers and Scheme of Delegation. All documents were available on the former EASC website (now archived):

<https://easc.nhs.wales/the-committee/governance/>

These documents, together with a Memorandum of Agreement setting out the governance arrangements for the seven LHBs and a hosting agreement between the Joint Committee and Cwm Taf Morgannwg University Health Board UHB ("the Host LHB"), formed the basis upon which the Joint Committee's governance and accountability framework was developed. Together with the adoption of a Values and Standards of Behaviour framework this was designed to ensure the achievement of the standards of good governance set for the NHS in Wales.

A hosting agreement also existed between the Joint Committee and the host LHB (Cwm Taf Morgannwg) in relation to the provision of administrative and any other services to be provided to the Joint Committee.

#### **4. MEMBERSHIP**

The membership of the EASC in line with the Standing Orders comprised of Chief Executives (or nominated deputies) from all health boards enabling the Committee to provide appropriate opportunities to make arrangements to fulfil the functions highlighted above.

The Chief Executives of NHS Trusts in Wales were Associate Members of the Committee. Chris Turner was the Chair of the Committee for 2023-2024 and his term of appointment extended to 31 March 2024.

Suzanne Rankin, Chief Executive of Cardiff and Vale University Health Board was appointed as the new Vice Chair at the meeting on 14 March 2023 and continued in the role to the end of the former EASC arrangements.

The Membership is attached as **Appendix 1**.

#### **5. ATTENDANCE AT MEETINGS**

The attendance of members and their nominated deputies has been excellent at Committee meetings with all meetings being quorate (at least 4 health boards present). Every health board had representation at every meeting apart from one occurrence.

One Associate Member attended every meeting, one has not attended any meetings over the last six years and one NHS Trust only attended one meeting.

The Members attendance is attached at **Appendix 2**.

#### **6. MAIN AREAS AND REPORTING LINES FOR EASC**

An agreed standard agenda format was used at meetings and the reporting mechanism to health boards included forwarding the confirmed minutes to all health boards as well as a Chair's summary of the latest meeting. The Chair and Chief Ambulance Services Commissioner also attended all health board meetings on an annual basis to share the work of the Committee directly with board members. This was completed for 2023 -2024.

The agenda and reports for all meetings were available on the former EASC Website: <https://easc.nhs.wales/the-committee/> (now archived).

The standard agenda developed in Welsh and English included:

- Welcome and introduction
- Apologies for absence
- Declaration of interests
- Receive the unconfirmed minutes of the previous Committee meeting
- Action log
- Matters arising
- Chair's Report
- Performance Report
- Quality and Safety Report (from July onwards)
- **Focus on** session
- Chief Ambulance Services Commissioner Report
- Provider issues by exception
- EASC Commissioning Update
- Finance Report
- EASC Governance including risk register and assurance framework
- Forward Plan of business

A summary of specific items received by the Committee were as follows:

**16 May 2023** - by Microsoft Teams

- Chair's report
- Performance Report
  - Ambulance Service Indicators
  - Performance dashboard
  - EASC Action Plan
- Quality and Safety Report
- **Focus on** – Committee Effectiveness
- Emergency Medical Retrieval and Transfer Service (EMRTS Cymru) Service Review by EASC Update
- Welsh Ambulance Services NHS Trust Provider Update
- Chief Ambulance Services Commissioner's Report
- EASC Commissioning Update:
  - EASC Integrated Medium Term Plan 2022-25 update
  - Commissioning Intentions Q4 update
  - EASC Integrated Medium Term Plan 2023-2026
  - Integrated Commissioning Action Plans
- Finance Report Month 12
- Sub-Groups – confirmed minutes for approval
  - EASC Management Group – 16 February 2023
  - NEPTS Delivery Assurance Group – 1 December 2022
- EASC Governance including the:
  - EASC Risk Register
  - EASC Assurance Framework
  - EASC Annual Governance Statement 2022-2023
  - EASC Response to the Annual Audit Enquiries Letter 2022-2023
  - EASC Joint Committee Annual Report 2022-2023

- EASC Management Group Annual Report 2022-2023
- EASC Key Organisational Contacts
- Welsh Language Commissioner – Final Report and Decision notice
- Forward Look & Annual Business Plan

**18 July 2023** - by Microsoft Teams

- Chair's Report
- Performance Report
  - Ambulance Service Indicators
  - Performance Dashboard
  - EASC Action Plan
- Quality and Safety Report (and Dashboard)
- EASC Commissioning Update:
  - Integrated Medium Term Plan 2023-2026
  - IMTP Tracker
  - NEPTS Strategic Direction
  - Integrated Commissioning Action Plans
- **Focus on** Emergency Medical Retrieval and Transfer Service (EMRTS Cymru) Service Review Feedback on public engagement
- Emergency Medical Retrieval and Transfer Service (EMRTS Cymru) Service Review by EASC Update
- Welsh Ambulance Services NHS Trust Provider update report
- Chief Ambulance Services Commissioner's Report
- Finance Report Month 3
- Sub-Groups – confirmed minutes for approval
  - EASC Management Group – 2 April 2023
  - NEPTS Delivery Assurance Group – 13 April 2023
  - EMRTS Delivery Assurance Group - 6 March 2023
- EASC Governance including the:
  - EASC Risk Register and Risk Appetite
  - EASC Assurance Framework
  - EASC Key Organisational Contacts
- Forward Look & Annual Business Plan

**19 September 2023** - by Microsoft Teams

- Chair's Report
- Performance Report
  - Ambulance Service Indicators
  - Performance Dashboard
- Quality and Safety Report (and Dashboard)
- EASC Commissioning Update:
  - Integrated Commissioning Action Plans
  - Integrated Medium Term Plan IMTP Tracker
- Emergency Medical Retrieval and Transfer Service (EMRTS Cymru) Service Review by EASC Update
- Welsh Ambulance Services NHS Trust Provider update report
- Chief Ambulance Services Commissioner's Report

- Finance Report Month 4
- Sub-Groups – confirmed minutes for approval
  - NEPTS Delivery Assurance Group – 1 June 2023
- EASC Governance including the:
  - EASC Risk Register
  - EASC Assurance Framework
  - EASC 'amended' Model Standing Orders
  - EASC Key Organisational Contacts
  - Subgroup Annual Reports for 2022-2023 EMRTS and the NEPTS Delivery Assurance Groups
  - Assurance Report Audit and Risk Committee CTMUHB August 2023
- Forward Look & Annual Business Plan
- For information – Independent Report into a review of National Commissioning Functions (National Commissioning Review)

**21 November 2023** - by Microsoft Teams Live (\*first time)

- Chair's Report
- Performance Report
  - Ambulance Service Indicators
  - Performance Dashboard
- Quality and Safety Report
  - Dashboard
  - Review of Remote Clinical Services at WAST
- EASC Commissioning Update:
  - Commissioning Frameworks
  - EASC Integrated Medium Term Plan IMTP including Tracker
  - Integrated Commissioning Action Plans
  - EASC Commissioning Intentions Quarter 2 Update
- Emergency Medical Retrieval and Transfer Service (EMRTS Cymru) Service Review by EASC Update
- Welsh Ambulance Services NHS Trust Provider update report
- Chief Ambulance Services Commissioner's Report
- Finance Report Month 7
- Summary of the EASC Management Group meeting held on 19 October 2023
- Sub-Groups – confirmed minutes for approval
  - EASC Management Group meeting 12 June 2023
- EASC Governance including the:
  - EASC Risk Register
  - EASC Assurance Framework
  - Closure of the Welsh Language Commissioner investigation
  - EASC Key Organisational Contacts
  - Assurance Report Audit and Risk Committee CTMUHB October 2023
- Forward Look & Annual Business Plan

**21 December 2023**- by Microsoft Teams Live



- Performance Report
  - Ambulance Service Indicators
  - Performance Dashboard
  - Immediate Release Requests
  - Statistical Process Control charts (SPC)
- Quality and Safety Report
  - Quality and Safety Dashboard
  - North East Ambulance Service - Assurance
- EASC Commissioning Update
  - Draft Commissioning Intentions 2024-2025
- Emergency Medical Retrieval and Transfer Service (EMRTS Cymru) Service Review by EASC Update
  - Llais Letter
  - Swansea Bay email
  - Wales Air Ambulance Charity letter
- Chief Ambulance Services Commissioner's Report
  - WAST Stakeholder brief x2
  - Winter Ambulance Improvement Plan
- Forward Look & Annual Business Plan

**30 January 2024** - by Microsoft Teams Live

- Patient Story from the Welsh Ambulance Services NHS Trust (WAST)
- Chair's Report
- Performance Report
  - Ambulance Service Indicators
  - Performance Dashboard
  - Integrated Commissioning Action Plans
- Quality and Safety Report
  - Dashboard
- EASC Commissioning Update
  - EASC IMTP Performance Improvements and Enablers Tracker
- Emergency Medical Retrieval and Transfer Service (EMRTS Cymru) Service Review by EASC
- Welsh Ambulance Services NHS Trust – Provider Report
- **Focus on** – Transition to the new Joint Commissioning Committee
- Chief Ambulance Services Commissioner's Report
- Finance Report Month 9
- Sub Groups – confirmed minutes approved
  - Non-Emergency Patient Transport Services (NEPTS) Delivery Assurance Group (DAG) August 2023
  - EMRTS DAG September 2023
  - EMRTS DAG June 2023
  - EASC Management Group 19 October
- EASC Governance
  - EASC Risk Register
  - EASC Assurance Framework

- EASC Key Organisational Contacts
- Arrangements for the new Joint Commissioning Committee
- Forward Look and Annual Business Plan

**19 March 2024** - by Microsoft Teams Live

- Patient story from the Emergency Medical Retrieval and Transfer Service (EMRTS Cymru) Dr Stuart Gill presenting
- Chair's Report
- Performance Report
  - Ambulance Service Indicators
  - Performance Dashboard including
    - Statistical process charts
    - Integrated Commissioning Action Plans
    - EASC IMTP Performance Improvements and Enablers Tracker
- Quality and Safety Report
  - Quality and Safety Dashboard
- EASC Commissioning Update
  - EASC Commissioning Intentions 2023-2024 Quarter 3 update EMS and NEPTS
  - EASC Commissioning Intentions 2023-2024 Quarter 3 update EMRTS
  - Draft EASC IMTP 2024-2027
  - Draft EMS Commissioning Intentions 2024-2025
  - Draft NEPTS Commissioning Intentions 2024-2025
  - Draft EMRTS Commissioning Intentions 2024-2025
  - Proposed NHS 111 Wales Commissioning Intentions 2024-2025
- Emergency Medical Retrieval and Transfer Service (EMRTS Cymru) Service Review by EASC
  - Engagement Report
  - Response to Llais
  - Further responses post engagement
  - Picker Institute – national engagement
  - Equality Impact Assessment
  - EMRTS Service Review
- Welsh Ambulance Services NHS Trust (WAST) Provider Report
- WAST Integrated Medium Term Plan - presentation
- Chief Ambulance Services Commissioner's Report
- Finance Report Month 11
- Sub Groups – confirmed minutes approved
  - EASC Management Group 14 December 2023
  - Non-Emergency Patient Transport Services (NEPTS) Delivery Assurance Group 7 December 2023
- EASC Governance
  - EASC Risk Register

- EASC Assurance Framework
- EASC Key Organisational Contacts
- Arrangements for the new Joint Commissioning Committee
- Forward Look and Annual Business Plan

## In Committee meetings

**28 March 2024** - by Microsoft Teams

One agenda item

- Emergency Medical Retrieval and Transfer Service (EMRTS Cymru) Service Review by EASC
  - To agree the wording of the Recommendations to be made to LHBs and the presentation of the updated version to health boards in line with the timeline below
  - To receive feedback from the Chief Ambulance Services Commissioner's meeting with the Llais Chief Executive on 27 March 2024.
- Proposed timeline
  - Week commencing 1<sup>st</sup> April – Paper and supporting pack to be issued to LHBs by no later than 4<sup>th</sup> April 2024
  - Week commencing 8<sup>th</sup> April - LHBs would need to meet by 11<sup>th</sup> April 2024, at the latest, to enable a paper to be prepared for JCC
  - Confirm CASCs attendance at LHB meetings as required
  - Week commencing 15<sup>th</sup> April – JCC papers issued on 16<sup>th</sup> April
  - Week commencing 22<sup>nd</sup> April – JCC meeting 23<sup>rd</sup> April.

This was the only in committee meeting of EASC during the tenure of the Chair, Dr Chris Turner (5 years).

### Focus on sessions

Three 'focus on' sessions were held during the year, providing an opportunity for members to discuss specific areas of interest in a more informal section of the agenda.

- Committee Effectiveness
- Emergency Medical Retrieval and Transfer Service (EMRTS Cymru) Service Review Feedback on public engagement
- Transition to the new Joint Commissioning Committee

## 7. ACTION LOG

In order to monitor progress and any necessary follow up action, the Committee developed an Action Log that captured all agreed actions. This was an essential element of assurance to the EAS Committee and the Health Boards across NHS Wales.

## 8. SUB-GROUPS

The Emergency Ambulance Services Committee had three sub-groups:

1. EASC Management Group
2. Emergency Medical Retrieval and Transfer Service Delivery Assurance Group (EMRTS DAG)
3. Non-Emergency Patient Transport Service Delivery Assurance Group (NEPTS DAG)

<b>EASC Management Group</b>	<b>Emergency Medical Retrieval and Transfer Service Delivery Assurance Group</b>	<b>Non-Emergency Patient Transport Service Delivery Assurance Group</b>
<p>The overall purpose of the Management Group was to provide advice and make recommendations to EASC and to ensure that the seven LHBs in Wales worked jointly to exercise functions relating to the planning and securing of emergency ambulance services.</p> <p>Ensure equitable access to safe, effective, sustainable and acceptable services for the people of Wales in line with agreed commissioning intentions and the EASC IMTP.</p>	<p><b>EMRTS DAG</b> Established to support the production, ongoing development and maintenance of the Framework.</p> <p>Responsible for the delivery, direction and performance of the EMRTS.</p>	<p><b>NEPTS DAG</b> Established to support the production, ongoing development and maintenance of the Framework.</p> <p>Responsible for the implementation of the NEPTS work programmes that delivered WHC 2007 (005) and the 2015 business case 'The Future of NEPTS in Wales'.</p>
<p>Members included:</p> <ul style="list-style-type: none"> <li>• Chaired by CASC representatives from Host Body</li> <li>• membership from health boards</li> <li>• Welsh Government representative</li> <li>• EASC Team</li> <li>• WAST Chief Executive</li> </ul>	<p>Members included:</p> <ul style="list-style-type: none"> <li>• Chaired by CASC representatives from Host Body</li> <li>• membership from health boards</li> <li>• Welsh Government representative</li> <li>• EASC Team</li> <li>• EMRTS National director and service manager</li> </ul>	<p>Members included:</p> <ul style="list-style-type: none"> <li>• Chaired by a member of the EASC Team</li> <li>• EASC Team</li> <li>• NEPT Champion from every Health Board and Velindre NHS Trust</li> <li>• Director of Finance WHSSC representative from</li> </ul>

<b>EASC Management Group</b>	<b>Emergency Medical Retrieval and Transfer Service Delivery Assurance Group</b>	<b>Non-Emergency Patient Transport Service Delivery Assurance Group</b>
<ul style="list-style-type: none"> <li>• Representatives from WAST</li> <li>• Clinical representatives welcomed from health boards.</li> </ul>	<ul style="list-style-type: none"> <li>• WAST</li> <li>• Contract and Performance lead.</li> </ul>	<ul style="list-style-type: none"> <li>• Welsh Renal Clinical Network and Welsh Government.</li> </ul>

All Sub-Groups developed an annual report for submission to the Committee for approval which was in line with this report and provided a summary of the required functions and captured the work undertaken in 2023-2024.

## **9. OTHER GOVERNANCE**

### **Chief Ambulance Services Commissioner Quality and Delivery Meetings with the Welsh Ambulance Services NHS Trust (WAST)**

Members were aware that that the Chief Ambulance Services Commissioner had been asked by Welsh Government officials in December 2019 to hold the Quality and Delivery meetings with the Welsh Ambulance Services NHS Trust on their behalf. The change was made in line with the recommendations featured in the McClelland 'Strategic Review of Emergency Ambulance Services', and the Welsh Government were aiming to re-emphasise the need for simple governance and accountability for planning and delivery of emergency ambulance services. These meetings continued during 2023-2024.

### **Welsh Government Integrated Quality, Planning and Delivery (IQPD) Meetings**

Members were aware that the CASC and the EASC Team had bi-monthly IQPD meetings with Welsh Government officials. Any issues arising from the WAST Quality and Delivery meeting were discussed with officials and EASC performance was reviewed. Updates from these meetings were included in the CASC report to the EAS Joint Committee. These meetings continued during 2023-2024.

## **10. REVIEW OF THE GROUP'S EFFECTIVENESS**

The EAS Joint Committee aimed to meet at least six times during the year with additional meetings being held as required.

During 2023-2024, the Committee met in public 7 times and one in committee meeting was held on 28 March in relation to the EMRTS Service Review.

The role of the secretariat to the Committee was crucial to the ongoing development and maintenance of a strong governance framework for the EAS Committee.

The purpose of an effectiveness survey would be to comply with the EASC Standing Orders and evaluate the performance and effectiveness of:

- the Committee
- the quality of the reports presented to the Committee
- the committee secretariat.

Former Members of the Committee were asked to complete an online self-assessment short questionnaire and the results are attached at **Appendix 3** based the year 2023-2024.

<b>TBC</b>	<b>TBC</b>
	<b>Stephen Harrhy</b>

**Date: 16 May 2024**

**Appendix 1**

**Emergency Ambulance Services Committee Members to March 2024**

<b>Organisation</b>	<b>Name</b>	<b>Role</b>	<b>Attendance at meetings 2023-2024</b>	<b>Nominated deputy present</b>
<b>Members</b>				
University Health Board (UHB)				
Emergency Ambulance Services Committee	Chris Turner	Chair (since Nov 2018)	7/7	N/A
Emergency Ambulance Services Committee	Stephen Harray	Chief Ambulance Services Commissioner	7/7	N/A
Chief Executive, Aneurin Bevan UHB	Nicola Prygodzicz	Chief Executive (from Sept 2022)	4/7	3/3
Chief Executive, Betsi Cadwaladr UHB	Carol Shillabeer	Interim Chief Executive (from May 2023) Chief Executive (from 1 Feb 2024)	4/7	2/2
Chief Executive, Cardiff & Vale UHB	Suzanne Rankin	Chief Executive (from 1 Feb 2022)	5/7	2/2
Chief Executive, Cwm Taf Morgannwg UHB	Paul Mears	Chief Executive (from Sept 2020)	5/7	2/2
Chief Executive, Hywel Dda UHB	Steve Moore	Chief Executive (until 29 Feb 2024)	4/5	0/1
	Phil Kloer	Interim Chief Executive (from Feb 2024)	2/2	N/A
Chief Executive, Powys Teaching HB	Hayley Thomas	Interim Chief Executive (from May 2023) Chief Executive (from Feb 2024)	7/7	N/A
	Mark Hackett	Chief Executive (until 31 Aug 2023)	0/2	1/2
Chief Executive, Swansea Bay UHB	Richard Evans	Interim Chief Executive (from 1 Sept 2023)	2/5	3/3
<b>Associate Members</b>				
Chief Executive, Welsh Ambulance Services NHS Trust	Jason Killens	Chief Executive	7/7	
Chief Executive, Public Health Wales NHS Trust	Tracey Cooper	Chief Executive	0/7	0/7
Chief Executive, Velindre University NHS Trust	Steve Ham	Chief Executive	1/7	0/6

**Annual Attendance Register - Joint Committee Meeting**

<b>University Health Board (UHB)</b>	<b>16 May</b>	<b>18 Jul</b>	<b>19 Sep</b>	<b>21 Nov</b>	<b>21 Dec</b>	<b>30 Jan</b>	<b>19 Mar</b>	<b>28 Mar In committee</b>
<b>Committee Members</b>								
Chair	√	√	√	√	√	√	√	√
Chief Ambulance Services Commissioner (CASC)	√	√	√	√	√	√	√	√
Aneurin Bevan UHB	√	√*	√*	√	√	√*	√	√
Betsi Cadwaladr UHB	√	√*	√*	√	√*	√*	√	√
Cardiff & Vale UHB	√	√	√	√*	√*	√	√	√
Cwm Taf Morgannwg UHB	√	√	√*	√	√	√*	√	√
Hywel Dda UHB	√	√	X	√	√	√	√	√
Powys Teaching HB	√	√	√	√	√	√	√	√
Swansea Bay UHB	√*	X	√**	√*	√*	√	√	√
<b>Associate Committee Members</b>								
Welsh Ambulance Services NHS Trust	√	√	√	√	√	√	√	√
Public Health Wales NHS Trust	X	X	X	X	X	X	X	X
Velindre University NHS Trust	√	X	X	X	X	X	X	X

X \* denotes CEO not present but the nominated deputy (Executive Director) present

X \*\* denotes CEO not present but sent a representative (not nominated deputy)



## **EFFECTIVENESS SURVEY EAS JOINT COMMITTEE**

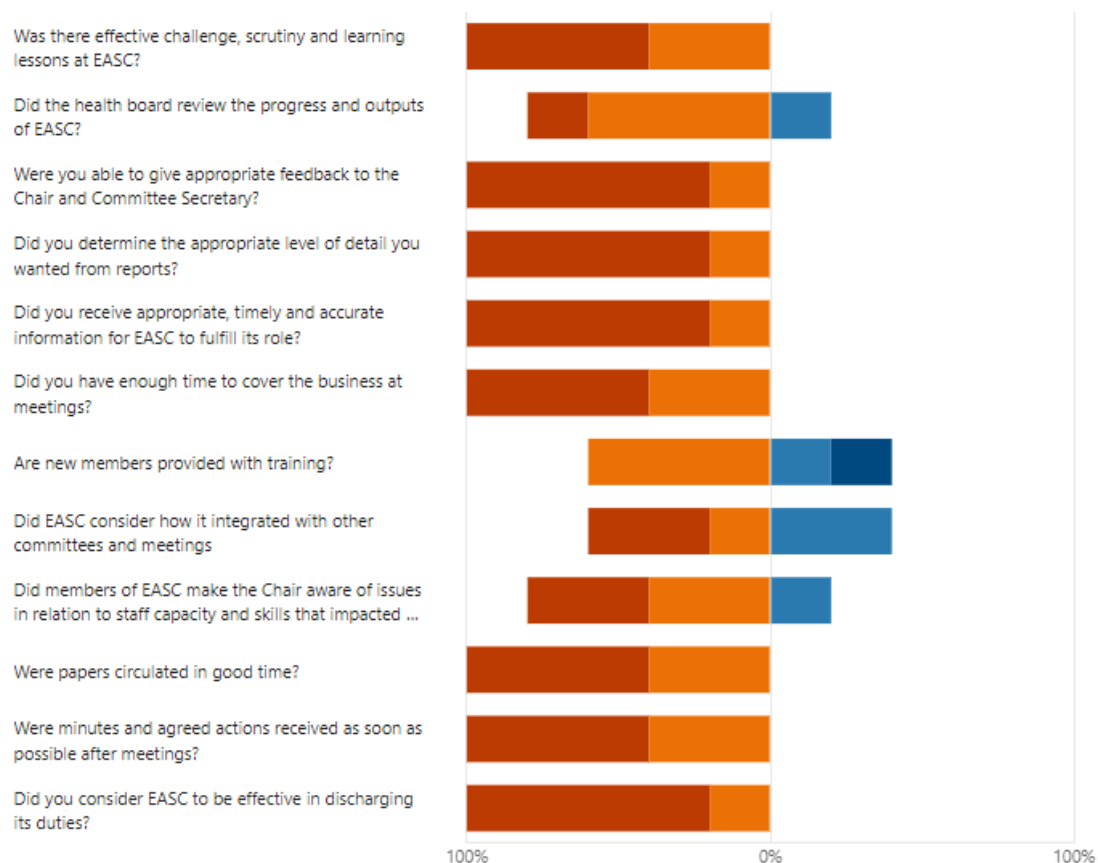
The primary purpose of the annual self-assessment survey was to consider the effectiveness of the Committee. The survey was based on a committee effectiveness survey template used for all CTMUHB Board Sub-Committees and members were requested to answer all questions. The questions discussed are included below.

However, as the former EAS Committee has ended it is suggested that these key questions which were discussed annually are considered by the former members of the Committee who are now members of the new NHS Wales Joint Commissioning Committee. These questions may be considered as part of the legacy learning for the new JCC.

### 1. Effectiveness of the former Emergency Ambulance Services Committee

[More Details](#)

■ Yes ■ Most of the time ■ Rarely ■ Never



2. Learning from your knowledge of EASC, do you have any suggestions on how the work of the new NHS Wales Joint Commissioning Committee could be improved or strengthened?

Responses received included:

- review annual report; legacy statement; need to plan to ensure ambulance services are provided with sufficient time for discussion
- whole system commissioning approach. I would recommend that the new JCC adopts a similar approach
- There should be induction and ongoing development for lay members and CEO members so that the definition of collaborative commissioning and the all Wales approach is understood and committed to by all
- Ensuring effective management committees under the main JCC committee will be important to ensure appropriate challenge, support and scrutiny prior to papers coming to committee meetings
- EASC has now been superseded by the JCC and lessons learned were shared in the development session.

DRAFT