

Agenda Item

2.2

Joint Commissioning Committee

Interim Chief Commissioners Report

Dyddiad y Cyfarfod / Date of Meeting	12/11/2024
Statws Cyhoeddi / Publication Status	Open/ Public Not Applicable
Awdur yr Adroddiad / Report Author	Jacqui Maunder, Committee Secretary
Cyflwynydd yr Adroddiad / Report Presenter	Stacey Taylor, Interim Chief Commissioner of the JCC
Noddwr yr Adroddiad / Report Sponsor	Stacey Taylor, Interim Chief Commissioner of the JCC

Pwrpas yr Adroddiad / Report Purpose	For Noting
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Engagement (internal/external) undertaken to date (including receipt /consideration at Committee/Group)		
Committee/Group/Individuals	Date	Outcome
n/a		Choose an item.

Acronyms / Glossary of Terms	
EASC	Emergency Ambulance Services Committee
HEIW	Heath Education and Improvement Wales
IMTP	Integrated Medium Term Plan
JCC	Joint Commissioning Committee
MoA	Memorandum of Agreement
NHSE	NHS England
PHW	Public Health Wales
SARC	Sexual Health Referral Centre
TSW	Traumatic Stress Wales
WHSSC	Welsh Heath Specialised Services Committee
WKN	Welsh Kidney Network

1. SITUATION/BACKGROUND

The purpose of this report is to provide Joint Commissioning Committee (JCC) members with an update on key issues that have arisen since the last JCC meeting which took place on 17 September 2024.

1.1 Background

At each Joint Commissioning Committee (JCC) meeting, the Chief Commissioner will present a report on key issues that have arisen since its last meeting. The purpose of the report is to keep the JCC up to date with important matters related to the JCC. A number of issues raised within this report may also feature in more detail within the Directors' reports as part of the JCC's business.

2. ASSESSMENT

2.1 Integrated Medium Term Plan (IMTP) 2025-2028 Development

Further to the update given at the Joint Commissioning Committee on 17 September 2024 on progress with developing the 2025/2028 Integrated Medium Term Plan (IMTP), work has been progressing throughout October to assess both commissioner and provider risk to inform the commissioning priorities of the plan this year, specifically to identify service areas at risk, to apply a STEEEP assessment to them, and to assess whether they should be treated, tolerated, transferred, terminated or transformed.

The outcome of this work will be shared and tested through a workshop in early December with representatives from all Health Boards, and also with Joint Commissioning Committee members at their development session on the 10 December 2024, where a range of choices will be presented for discussion and potential inclusion in the plan.

The detailed work on risk has meant that timescales are slightly behind the anticipated timeline, however at this stage are deemed recoverable, and should not impact the overall timeline.

2.2 Public Health Input for the JCC

The Combe review "Independent Review of Commissioning Functions" identified the need to secure public health input into the JCCs commissioning activities, aligned to the JCC Memorandum of Agreement (MoA).

Based on learning from NHS England (NHSE) and elsewhere, the JCC team have been in discussion with Public Health Wales (PHW) to identify what public health support is required to support the JCC with population needs assessments and delivering the best value from available resources. A business case has been developed which considers models which exist elsewhere for national public health advice to specialist or national commissioning. Recommendations are being considered for a central function be established, with clear oversight arrangements, to deliver this service and co-ordinate with local and national public health stakeholders. A workplan will be brought back to the JCC in early

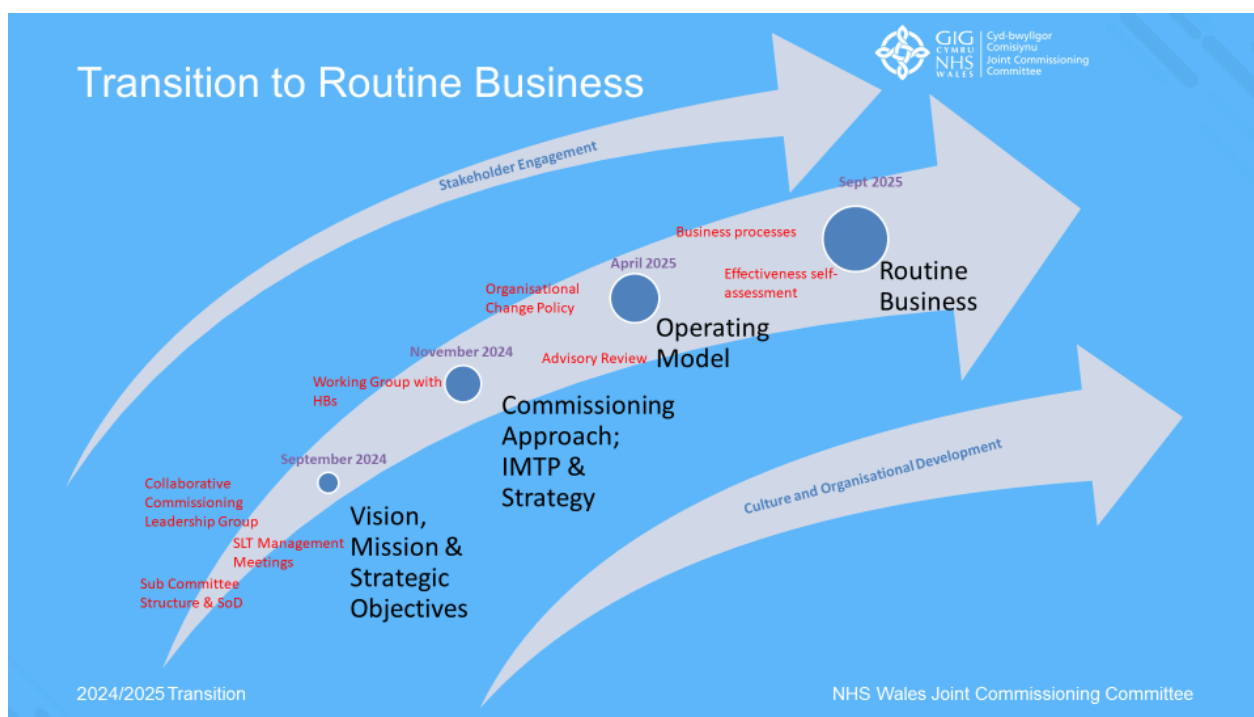
2025 once details have been agreed. This is a key part in the establishment of the JCC to support a population health and evidence based approach to commissioning that puts quality and equity at the centre.

2.3 Update on JCC transition – Q2 Progress and plan for Q3 2024-2025

Overall good progress has been made in the first 7 months since the establishment of the JCC. During Q2 work has continued at pace to implement the steps to 'routine business' for the new JCC.

The transition to routine business was discussed at the Joint Committee Development sessions in August and October 2024 with regular updates provided on progress and the overall approach. A summary of the plan is outlined in **Figure 1** below

Figure 1 – JCC Transition to Routine Business



Amongst the recent key achievements, the governance model, including the joint sub-committee arrangements were agreed by the 7 x HBs in September 2024. The recent appointment of two new Independent Lay members of the Joint Committee has enabled the Chair to consider lay member representation and chairmanship for the sub-committees who will meet under the new Terms of Reference (ToRs) in Q3.

The approval of the JCC’s Vision & Strategic Objectives at the Joint Committee meeting in September 2024 as outlined in **Figure 2** below has led to the development of branding and visual concept which has been incorporated into report templates and PADRs etc to enable wide promotion of the commitment to their achievement.

Figure 2 - JCC’s Strategic Objectives

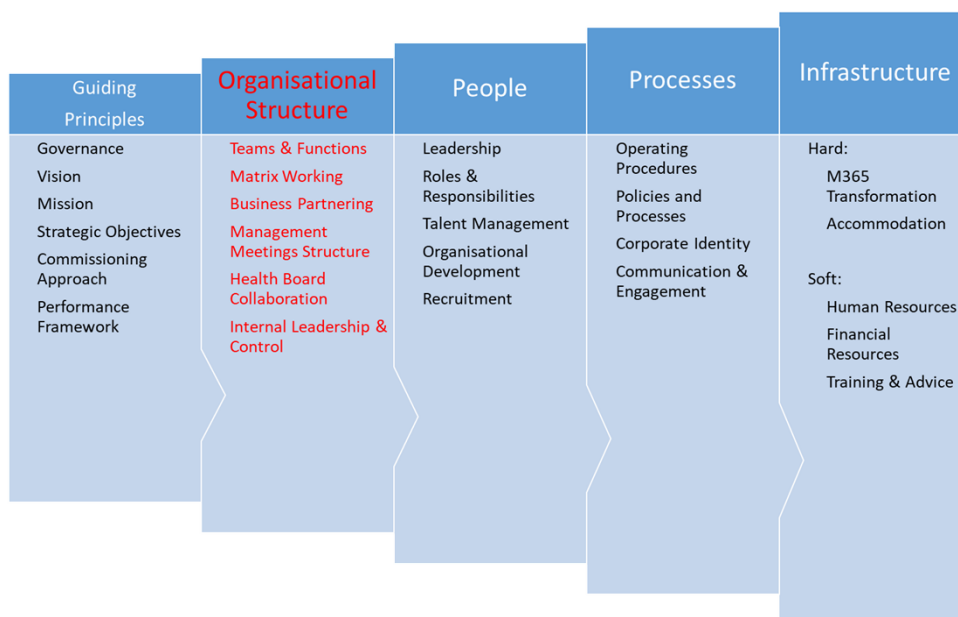


The Values and Behaviours developed in partnership with the colleagues from within the JCC, also agreed at Joint Committee in September 2024, have also been branded as a result of engagement on preferred imagery and style – see Figure 3 below.

Figure 3 – JCC Values and Behaviours



The approach to the implementation of a new operating model for the JCC is progressing, with a focus during the period leading up to Christmas 2024 on the design and consultation of a new organisational structure for the JCC to reflect the new ways of working.



The key focus areas for the SLT during the remainder of the current financial year include:

- **Collaborative Commissioning Leadership Group (CCLG)** – agreeing the terms of reference for the new CCLG, which will incorporate the work of the legacy sub Management Groups for sub-committees EASC and WHSSC
- **Organisational Structure** – The Tier 1 and 2 structures were agreed in July 2024 and have been implemented. Work to focus on designing the structure for Tier 3 and below has commenced with OCP due to commence during November/December 2024 in partnership with the CTMUHB workforce team
- **Accommodation** review – work to focus on the utilisation of the current estates portfolio with a view to closer working and maximising efficiencies – an engagement T&F group has been set up to lead the work whilst longer term options are explored
- **Risk based choices – IMTP** - JCC strategy session on 10 December 2024 will provide an opportunity to shape the way forward
- **Scheme of delegation** – work has commenced on the additional delegations required to support decision making across the JCC
- **Induction of Lay Members** – local induction sessions have been held and as part of the lay member development programme a buddying system will be introduced. The lay members appointed in November 2024 have been added to the waitlist for the new NHS wide induction programme for independent members being led by HEIW
- **Internal reviews** – discussions are ongoing to secure resource to support internal reviews of the Traumatic Stress Wales (TSW) service, the Welsh Kidney Network (WKN) and the Sexual Assault Referral Centre (SARC) service
- **Risk appetite statement** – work is progressing to review, refresh and recalibrate the JCC risks and to develop a bespoke risk appetite statement for the JCC
- **Development of a Commissioning Assurance Framework** to incorporate performance, quality and finance.
- **Clinical Leadership Model** – a review of the current arrangements to ensure robust clinical accountability across the JCC.

Objectives / Strategy	
Dolen i Nod(au) Strategol BIP CTM /Link to JCC Strategic Goal(s)	Not Applicable
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals	A Healthier Wales If more than one applies, please list below:

150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	
Dolen i Hwyluswyr Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Enablers of Quality (Duty of Quality Statutory Guidance (gov.wales))	Leadership If more than one applies, please list below:
Dolen i Feysydd Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Domains of Quality (Duty of Quality Statutory Guidance (gov.wales))	Effective If more than one applies, please list below:
Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)	No - Not Applicable If more than one applies, please list below:

Impact Assessment		
Ansawdd Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? / Quality Have you undertaken a Quality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	n/a
Cydraddoldeb Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? / Equality Have you undertaken an Equality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	
Cyfreithiol / Legal	National Health Service Joint Commissioning Committee (Wales) Directions 2024 National Health Service Joint Commissioning Committee (Wales) Regulations 2024	
Enw da / Reputational	There is no direct impact on the reputation of the Local Health Boards or the Joint Committee as a result of the activity outlined in this report.	
Effaith Adnoddau (Pobl /Ariannol) /	There is no direct impact on resources as a result of the activity outlined in this report.	

Resource Impact (People / Financial)	
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3. RECOMMENDATIONS

The JCC is asked to:

- **Note** the report.