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| Agenda Item |
| 4.5 |

Joint Commissioning Committee

Implementation of Legacy Plans – Quarter 2

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| Dyddiad y Cyfarfod / Date of Meeting | 12/11/2024 |
| Statws Cyhoeddi / Publication Status | Open/ Public |
| | Choose an item. |
| Awdur yr Adroddiad / Report Author | Claire Harding, Interim Director of Planning |
| Cyflwynydd yr Adroddiad / Report Presenter | Claire Harding, Interim Director of Planning |
| Noddwr yr Adroddiad / Report Sponsor | Claire Harding, Interim Director of Planning |

| | |
|---|-------------------------------|
| Pwrpas yr Adroddiad / Report Purpose | For Noting Choose an item. |
|---|-------------------------------|

| Engagement (internal/external) undertaken to date (including receipt /consideration at Committee/Group) | | |
|--|----------------------------------|-----------------|
| Committee / Group / Individuals | Date | Outcome |
| | Click or tap to enter a date. | Choose an item. |

| Acronyms / Glossary of Terms | |
|-------------------------------------|---|
| ACCTS | Adult Critical Care Transfer Service |
| BCHI | Bone Conduction Hearing Implants |
| BCUHB | Betsi Cadwaladr University Health Board |
| CAMHS | Child and Adolescent Mental Health Services |
| CF | Cystic Fibrosis |
| CLP | Cleft Lip and Palate |
| CSD | Clinical Support Desk |
| DAG | Delivery Assurance Group |

| | |
|-------|--|
| DBS | Deep Brain Stimulation |
| EASC | Emergency Ambulance Services Committee |
| ECT | Electroconvulsive Therapy |
| EMRTS | Emergency Medical Retrieval and Transfer Service |
| EMS | Emergency Medical Services |
| ICAP | Integrated Commissioning Action Plans |
| ICP | Integrated Commissioning Plan |
| IMTP | Integrated Medium Team Plan |
| JCC | NHS Wales Joint Commissioning Committee |
| MDT | Multi-Disciplinary Team |
| MH | Mental Health |
| NCCU | National Collaboration Commissioning Unit |
| NEPTS | Non-Emergency Patient Transport Services |
| NEPTS | Non-Emergency Patient Transport Service |
| NETs | Neuroendocrine Tumour |
| NHS | National Health Service |
| PBC | Programme Business Case |
| PET | Positron Emission Tomography |
| PH | Pulmonary Hypertension |
| PRRT | Radioligand therapy |
| STEEP | Safe, Timely, Effective, Efficient, Equitable, Patient Centred |
| UHB | University Health Board |
| WAST | Welsh Ambulance Services NHS University Trust |
| WHSSC | Welsh Health Specialised Services Committee |
| WKN | Welsh Kidney Network |

1. SITUATION

This report provides the Joint Commissioning Committee (JCC) with an update for assurance against the quarter 2 deliverables of the extant legacy plans of WHSSC, EASC and the NCCU.

1.1 Background

Each year Welsh Government issues the NHS Wales Planning Framework to NHS organisations in Wales, outlining expectations with regard the development of Integrated Medium Team Plans (IMTPs) which set out organisational priorities over a 3 year rolling period, and which triangulate parameters of service, workforce and finance.

2. SPECIFIC MATTERS FOR CONSIDERATION

Prior to the formation of the JCC, WHSSC and EASC produced plans in line with the Welsh Government requirements which were approved by the respective Joint Committees in March 2024. These plans remain extant throughout 2024/2025 as part of the predecessor organisations legacy arrangements, and the Joint

Commissioning Committee has responsibility for assurance of their delivery. The NCCU were not previously part of an IMTP process, but a report on the unit’s agreed workplan is included for completeness.

As can be seen from this document, the format of the previous plans and their associated methods of delivery reporting differed significantly. These variances will be addressed from 2025/26 onwards by means of the development and delivery of a joint IMTP, and standardised reporting mechanisms.

3. ASSESSMENT

3.1 Delivery of Q2 Plan Actions and Deliverables

A summary of the progress made in Quarter 2 against the published deliverables is outlined below in **Tables 1, 2 and 3**.

A more detailed update is provided at **Appendix 1**.

Table 1 - Specialised Services Commissioning - ICP 2024/25 Progress Quarter 2

| Specialised Service | | Update |
|--|---|--|
| Cancer & Blood | 4 | All Wales Acute Myeloid Leukemia (AML) –Service Specification |
| | | Neuroendocrine Tumour (NETs) - Radioligand therapy (PRRT) for NETs: designation and repatriation to south Wales. * |
| | | SBAR - To continue to implement the expansion of Stereotactic Ablative Body Radiotherapy (SABR). Re-profiled to Q4 |
| | | Positron Emission Tomography (PET) - To commission new PET indications as part of the strategic development of PET |
| Cardiac | 5 | Obesity Surgery – Work with the Welsh Government to ensure pathway integration and a consistent approach to patients who have received private procedures. |
| | | Obesity Surgery - Mitigate capacity constraints . |
| | | Obesity Surgery - Explore potential for alternative English provider and scope for North Wales patients to undergo procedures in South Wales. |
| | | Pulmonary Hypertension (PH) – Develop Service Specification – delayed to Q3 |
| | | Cystic Fibrosis (CF) Reconfiguration – delayed to Q3 |
| Mental Health & Vulnerable Groups | 2 | Child and Adolescent Mental Health Services (CAMHS) – Service Specification |
| | | Gender Service - Repatriation of open cases from the London Gender Identity Clinic (Tavistock and Portman NHS Foundation Trust) to the Welsh Gender Service. |

| Specialised Service | | Update |
|--------------------------------|---|--|
| Neurosciences & LTC | 3 | North Wales Paediatric Cochlear Implant Maintenance Repatriation |
| | | Cochlear & Bone Conduction Hearing Implants (BCHI) in South Wales. Delayed to Q4 2024/25 * |
| | | Formally commission Deep Brain Stimulation (DBS) services – Re-profiled to Q3 |
| Welsh Kidney Network | 2 | Renal - Strengthen national approach on Information Technology. Delayed to Q4. |
| | | Vascular Access – Service Specification and Strategy - Delayed to Q4 |
| Women & Children | 4 | Cleft Lip and Palate – Service Review* to ensure sufficient MDT capacity to meet demand |
| | | Commission Paediatric Infectious Diseases |
| | | Commission Paediatric Orthopaedic Surgery |
| | | Endocrinology – Service Review delayed to Q3 |
| Major Trauma | 2 | Continued delivery of planned South Wales Major Trauma Network and Major Trauma Centre evaluations. |
| | | Development of annual report, measuring performance against service specification and Programme Business Case (PBC) investment objectives. |
| Spinal services | 2 | Development of a Delivery Assurance Group (DAG) which measures performance against the service specification |
| | | Development of annual report that provides system evaluation, governance, performance and quality improvement. |
| Cross Cutting | 2 | Molecular Radiotherapy (MRT) Plan |
| | | Commission Imiglucerase ((Cerezyme®) as a long-term enzyme |

Table 2 - EASC Workplan 2024/25

| Service | | Update |
|--|---|---|
| Non Emergency Transport Service (NEPTS) | 4 | Develop a long-term vision for NEPTS * |
| | | System Transformation - Development of a Future Vision for the Non-Emergency Patient transport in Wales – Re-profiled to Q4 |
| | | Capacity - Undertake a review of existing NEPTS rosters |
| | | Capacity - Undertake a resource capacity review |
| Emergency Medical Services | 5 | Transition of 111 Commissioning * |
| | | Clinical Response Model - EMS Operational Transformation Programme Closure and Evaluation Report |
| | | Clinical Response Model - Development of Urgent Care Services (UCS) new protocols |

| Service | | Update |
|--|---|--|
| | | Wider Health System - Develop a new process for the prioritisation and management of inter-facility patient transfers |
| | | Clinical Response Model - The JCC Ambulance and 111 Commissioning Team to provide an update on issues highlighted by health boards regarding ambulance performance |
| NHS 111 | 2 | Clinical Response model - Availability - New Strategic Workforce Plan |
| Emergency Medical Retrieval and Transfer Services (EMRTS) / Adult Critical Care Transfer Services (ACCTS) | 3 | Service Expansion - Full Implementation of the EMRTS Service Expansion Programme |
| | | Evaluation and Review - Undertake an evaluation of the Adult Critical Care Transfer Service |
| | | Engagement - Development of ACCTS Business Case, aligned to the outcomes of the service evaluation |

Table 3 - NCCU Workplan 2024/2025

| Service | | Update |
|-------------|---|---|
| NCCU | 7 | Managing the National Mental Health and Learning Disability Hospital and Care Home Frameworks including completing a price refresh. |
| | | Delivering the 'Dyfodol (Futures)' Programme with the Royal College of Psychiatrists Wales. |
| | | Obesity /Weight Management/Healthy Diet – Developing a spotlight report |
| | | Substance Use review - Baseline assessment of NHS Substance Use services |
| | | Smoking Cessation - To support patients with serious and enduring mental illness to cease smoking |
| | | 111#2 Sustainability - |
| | | 111#2 and Vulnerable Groups - Training of call takers in interactions with Deaf/hearing impaired |

(Note those marked with an asterisk have been rolled over from previous years plans)

3.2 Strategic Developments

As well as the quarter 2 deliverables in the Plans, all areas of the JCC are also engaged in strategic or transformational programmes and developments, examples of which follow:

3.2.1 Specialised Services

The strategic recommissioning programme in the ICP 2024/25 continues with progress made on:

- **Specialised Mental Health Services Strategy** - Initiation of the programme through the Programme Board which includes Welsh Government and the NHS Executive.
- **Specialised Paediatric Services Strategy** - Release of the paediatric orthopaedics and infectious diseases funding as agreed in the Specialised Paediatric Services Strategy to support the national commissioning of these services and completion of the independent review of paediatric respiratory services in South Wales.
- **Specialised Haematology Review** - A request has been issued for Expressions of Interest to host the Acute Myeloid Leukaemia MDT as part of the implementation of the Review.
- **Cardiac Review** - A request issued for Expressions of Interest to be the designated provider of Frozen Elephant Trunk and Aortic Dissection in conjunction with the implementation of the Review. A formal proposal has also been requested from both providers of Cardiac Surgery in South Wales to implement a networked provider model to implement Phase 2 of the Review.
- **Cystic Fibrosis Review** - initiation of project the through a Value in Healthcare approach.

A summary of all transformation programmes within the JCC is currently being documented for sharing with Chief Executives.

3.2.2 EASC Integrated Commissioning Action Plans (ICAPs)

Having been analysed during quarter 1 and deemed an appropriate means to deliver improved ambulance services, the structure and purpose of ICAP meetings have both been subject to ongoing review during quarter 2 to ensure alignment with the developing NWJCC Sub-committee structure, mindful of the expectation that the ICAP meetings will support the strategic development of commissioned services and their alignment with health board requirements. This will include NHS 111 Wales, EMS, NEPTS, EMRTS and ACCTS.

3.2.3 NCCU workplan

The legacy 2024/25 NCCU workplan contained a number of strategic deliverables which will run throughout the year, examples of which are outlined below:

- **Dyfodol ('Futures') Programme with Royal College of Psychiatrists Wales** - Anticipated reviews of Electroconvulsive Therapy (ECT) and Adult Community Mental Health Teams-Enabling Environments have been published and the resultant work plans for are on target.
- **National Mental Health Transport and Conveyance Review** - Phase 1 of the planned review is in progress and, as at the end of quarter 2, is meeting target timescales.

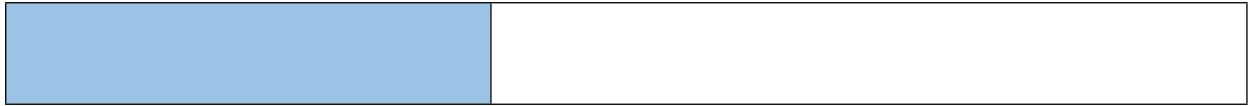
- **Children And Young People’s Alternative to Admission Project** – The majority of individual projects are in place across each Health Board and are in various stages of delivery; the final projects due for commencement will be instigated prior to Christmas 2024. Some of the projects involve working with extant Third Sector providers of crisis sanctuaries, refurbishment of NHS estates and recruitment of support teams; an independent review of the overarching project has been commissioned and is due to for interim report October 2024.
- **Third Sector Mental Health Commissioning** – A project group with third sector representatives has been established with commissioning guidance to be issued April 2025. Although progress was impacted by a staffing change, planned appointments have been made and the exercise remains on track for completion by April 2025.

4. ASSESSMENT

| Objectives / Strategy | |
|--|--|
| Dolen i Amcan (au) Strategol CBC / Link to JCC Strategic Objectives(s) | Improve Equity and Population Health |
| | |
| Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales) | A Healthier Wales |
| | If more than one applies please list below: A more equal Wales |
| Dolen i Hwyluswyr Ansawdd <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Enablers of Quality</i> (Duty of Quality Statutory Guidance (gov.wales)) | Whole-systems Perspective |
| | If more than one applies please list below: Data to knowledge Learning, improvement and research |
| | Person Centred |

| | |
|--|--|
| Dolen i Feysydd Ansawdd <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i> Link to Domains of Quality <i>(Duty of Quality Statutory Guidance (gov.wales))</i> | If more than one applies please list below: Efficient Effective Equitable Timely Safe All domains of quality |
| Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs) | No - Not Applicable If more than one applies please list below: |

| Impact Assessment | | |
|--|--|---|
| Ansawdd <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? /</i> Quality <i>Have you undertaken a Quality Impact Assessment Screening?</i> | Yes: <input type="checkbox"/> | No: <input checked="" type="checkbox"/> |
| Cydraddoldeb <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</i> Equality <i>Have you undertaken an Equality Impact Assessment Screening?</i> | Yes: <input type="checkbox"/> | No: <input checked="" type="checkbox"/> |
| Cyfreithiol / Legal | There are no specific legal implications related to the activity outlined in this report. | |
| Enw da / Reputational | Yes (Include further detail below) The successful implementation of the predecessor organisations plans will be a component of the JCCs reputation to deliver within its inaugural year | |
| Effaith Adnoddau <i>(Pobl /Ariannol) /</i> Resource Impact <i>(People / Financial)</i> | The resource implications associated with delivery were signed off as part of the governance arrangements at the time of confirming each plan | |



This report has outlined progress with regard the implementation of actions identified as quarter 2 deliverables within the WHSSC, EASC and NCCU legacy plans, as well as offering a brief overview of the JCCs strategic and transformational programmes/developments.

5. RECOMMENDATIONS

The JCC are asked to:

- **Note** the report for assurance on delivery of the legacy Plans at the end of quarter 2.