







QUARTER 2

UPDATE AGAINST JCC PREDECESSOR LEGACY PLANS

Key								
	Complete		Delayed started		Delayed not started		Not yet due	* Carried over from 23/24

1. Delivering the Integrated Commissioning Plan for Specialised Services for Wales 2024-2025

CANCER & BLOOD				
GOAL	METHOD	OUTCOME	PROGRESS	STATUS
All Wales Acute Myeloid Leukemia (AML)	Develop an AML immunophenotyping service specification.	<ul style="list-style-type: none"> Ensures patients receive the correct therapy in the timeliest and most cost efficient manner. Improves efficiency of existing Multi-Disciplinary Team (MDT) by having all results available for discussion in a single MDT meeting. Improves efficiency of existing MDT by having all results available for discussion in a single MDT meeting. 	Complete	Q1

		<ul style="list-style-type: none"> Brings Welsh immunophenotyping and genetic services into compliance with national and international standards. 		
Neuroendocrine Tumours (NETS) - To consider commissioning a provider within South Wales to repatriate the service for patients with NETs (in accordance with WHSSC's designation process).		<ul style="list-style-type: none"> Radioligand therapy (PRRT) for NET: designation and repatriation to south Wales 	Complete. delivery of PRRT likely to commence in Q4.	Q1*
To continue to implement the expansion of Stereotactic Ablative Body Radiotherapy (SABR).	To increase the range of SABR indications commissioned from Swansea Bay UHB for the population of south West Wales. To apply the designation framework to commission SABR in Betsi Cadwaladar UHB for the population of north Wales.	<ul style="list-style-type: none"> Improved patient experience due to care being delivered closer to home. 	Delayed due to the need to stabilise radiotherapy provision in BCUHB.	Q2 Delayed. Reprofiled to Q4
Cardiac				

Goal	Method	Outcome	Progress	Status
<p>Commission Level 4 obesity surgery services that integrate seamlessly with the All-Wales Weight Management Pathway and ensure equitable access for all Welsh patients.</p>	<p>Work with the Welsh Government to ensure pathway integration and consistent approach to patients who have received private procedures.</p>	<ul style="list-style-type: none"> A fully integrated Weight Management pathway with equitable access for all Welsh patients. 	<p>Welsh Government led.</p> <p>2 actions:</p> <p>(1) to develop a set of principles for patient treatment, and (2) to establish a new pathway for private patients.</p>	<p>Re-profiled Q4 – timescales outside of JCC influence</p>
	<p>Explore potential for alternative English provider and scope for North Wales patients to undergo procedures in South Wales.</p>	<ul style="list-style-type: none"> Equity of access for all Welsh patients. 	<p>The Welsh Institute of Metabolic and Obesity Surgery (WIMOS) allocated additional resource to receive referrals from BCUHB and North Powys.</p>	<p>Q1</p>
<p>To optimise the delivery of Pulmonary Hypertension (PH) services.</p>	<p>Develop and implement a Pulmonary Hypertension service specification that supports current services whilst enabling future repatriation in line with recommendations of the previously</p>	<ul style="list-style-type: none"> PH services available closer to home for Welsh patients. 	<p>Work delayed due to issues of staffing capacity within the Neurosciences and Long-Term Conditions portfolio</p>	<p>Q2 – Re-profiled to Q3</p>

	undertaken WHSSC PH review.			
Commission Cystic Fibrosis (CF) services whose form and focus reflect the impact of Cystic fibrosis transmembrane conductance regulators (CFTR modulators) on the long-term management of patients with Cystic Fibrosis.	Review and reconfigure WHSSC-commissioned CF services.	<ul style="list-style-type: none"> Welsh patients have access to CF services that support the needs of current patients and which can accommodate future clinical needs. 	Planned activity superseded by a value review, now scheduled for completion December 2024.	Q2 – Re-profiled to Q3

MENTAL HEALTH AND VULNERABLE GROUPS

Goal	Method	Outcome	Progress	Action Status
To ensure that Child and Adolescent Mental Health Services (CAMHS) services are available and delivered in compliance with the WHSSC service specification.	"To develop the strategy to reflect the demand and capacity report. Identify options for future service development. Conduct a full options appraisal to determine the preferred option for future service development." "	<ul style="list-style-type: none"> Published CAMHS Service specification. To ensure service provision is correct for population need. Ensure patients are treated as close to home as possible. Ensure that out of area placements are appropriate for individual need. 	Complete	Q2

<p>To ensure that adults in Wales have access to non-surgical gender identity services in a timely manner.</p>	<p>Repatriation of open cases from the London Gender Identity Clinic (Tavistock and Portman NHS Foundation Trust) to the Welsh Gender Service.</p>	<ul style="list-style-type: none"> Adults on the NHS Wales pathway have timely and equitable access to gender identity services. 	<p>Repatriation process is underway.</p>	<p>Q2</p>
<p>• NEUROSCIENCES AND LONG-TERM CONDITIONS</p>				
<p>Goal</p>	<p>Method</p>	<p>Outcome</p>	<p>Progress</p>	<p>Action Status</p>
<p>To ensure that the North Wales Paediatric Cochlear Implant patients receive follow up care closer to home.</p>	<p>Repatriate the north Wales Paediatric Cochlear Implant patients from Manchester University Hospital. Monitor the transformation through regular meetings with the service and at BCUHB interface meetings.</p>	<ul style="list-style-type: none"> "Improve patient flow across the pathway. Ensure value for money in commissioning. Care is provided closer to home. " 	<p>Repatriation process is underway.</p>	<p>Q1 – Re-profiled to Q2</p>
<p>Deep Brain Stimulation(DBS) – To develop a Movement Disorder service Model and review current commissioning arrangements for</p>	<p>"Work with Health Boards to develop a service model which provides a high quality sustainable service. Establish a framework for the subsequent DBS service modelling</p>	<ul style="list-style-type: none"> "Improved patient flow across the DBS service pathway. Increased staff skills and knowledge." 	<p>Due to a temporary arrangement with regards current service provision, and the need for an interim alternate pathway, the future service model work has been delayed.</p>	<p>Q2 – Re-profiled to Q3.</p>

<p>the Deep Brain Stimulation Service.</p>	<p>work for the south Wales population, using the Designated Provider Framework. Work with Neurology and Gerontology teams across the South Wales region to help identify the surgical patient cohort”.</p>			
<p>Women and Children</p>				
<p>Goal</p>	<p>Method</p>	<p>Outcome</p>	<p>Progress</p>	<p>Action Status</p>
<p>Commission Paediatric Infectious Diseases</p>	<p>Work with provider on business case Consideration by Implementation Board prior to formal NWJCC process (SLT / MG)</p>	<ul style="list-style-type: none"> Equitable access with equitable waiting times for all patients monitored through activity numbers and waiting times for treatment 	<p>Funding release letter issued. Request to develop a combined Paediatric Infectious Disease and Immunology service. Policy and service specification to be developed – rephased</p>	<p>Q1* – Re-profiled Q4.</p>
<p>Entire Paediatric Orthopaedic Surgery pathway is commissioned effectively.</p>	<p>Undertake Needs assessment and gap analysis to inform future requirements. Consideration by Implementation Board prior to formal NWJCC process (Senior Leadership Team / Management Group)</p>	<ul style="list-style-type: none"> Equitable access with equitable waiting times for all patients monitored through activity numbers and waiting times for treatment 	<p>Funding release approved Policy and Service Specification to be developed.</p>	<p>Q1*Delayed, re-profiled Q4.</p>

Service Reviews				
<p>To ensure Endocrinology is an efficient and equitable service through the review of services are available for children across Wales both in-reach and outreach.</p>	<p>Contract re-basing for each reviewed service. Efficient models of delivery for all paediatric services. Individualised quality indicators published and reported against for each reviewed service.</p>	<ul style="list-style-type: none"> Improved access to paediatric services for all patients across Wales. Publish Service Specification for each reviewed service. Equitable access to services in line with the STEEEP (Safe, timely, efficient, effective, equitable, patient centred quality framework). 	<p>Meeting held with service 24/9/24 and review almost complete. STEEEP assessment information returned by service which will be reviewed, taking into account contract information, efficiency of delivery, STEEEP domains, etc. with actions and recommendations developed.</p>	<p>Q2 – Delayed to Q3</p>
Welsh Kidney Network (WKN)				
Goal	Method	Outcome	Progress	Action Status
<p>Strengthen national approach on Information Technology.</p>	<p>Development of Renal Digital Strategy.</p>	<ul style="list-style-type: none"> Increasing and enabling standardisation where appropriate. Utilising existing systems to achieve maximum benefit. Reduction of inconsistent reporting on funded and unfunded capacity throughout Wales, through the development of digital intelligence solutions An increased offering of a digitised provision of Kidney Services in Wales. 	<p>Delayed as a review of existing systems is required. There is a staffing capacity challenge in this area</p>	<p>Q1 – Re-profiled to Q4</p>

		<ul style="list-style-type: none"> • An established workforce model for Renal Digital Service across Wales. • Develop population health resources which will provide greater intelligence for Kidney Services in Wales. 		
Strategy Vascular Access.	Refresh Vascular Access Commissioning Policy and Service specification.	<ul style="list-style-type: none"> • Reduction of variation of vascular access across Wales. • There is equitable access and service provision for patients." 	Commissioning policy and service specification drafted and will be issued for consultation within Q3.	Q2 to be re-profiled for Q4
Major Trauma				
Continued delivery of planned South Wales Major Trauma Network and Major Trauma Centre evaluations.	Undertake Gateway5 external assurance post implementation review.	<ul style="list-style-type: none"> • Welsh Government and NWJCC assured that planned benefits are being achieved and that strategic outcomes are being met. 	WG gateway review undertaken Q1, resulting in a green delivery confidence rating. of Green against the original Business Case.	Q2
Cross Cutting				
Develop the all-Wales strategic plan for the delivery of Molecular Radiotherapy (MRT) services in Wales.	Set up appropriate programme infrastructure using established methodology.	<ul style="list-style-type: none"> • Allows service providers and commissioners to prepare for the introduction of clinically and cost effective MRT treatments for Welsh patients. 	MRT programme infrastructure established and MRT strategic plan developed. . Funding request to Welsh Government for programme continuation submitted.	Q2

Horizon Scanning				
Commissioning of "Imiglucerase (Cerezyme®) as long-term enzyme replacement therapy		<ul style="list-style-type: none"> Clinical Policy CP55 Updated and in use across Wales to enable access to treatments 	Complete	Q2

2. EASC IMTP (2024-27) – Implementation of Q2 deliverables

Ambulance and 111 Commissioning Update – Q2				
NHS 111 Wales				
Commissioning Intention	Method	Outcome	Progress	Action Status
Clinical Response Model	Alignment of 111 clinical support pathways with 999 clinical support pathways	<ul style="list-style-type: none"> Remote Clinical Support Function – The development of an organisational remote clinical support infrastructure that has the ability to provide clinical and mental health advice, assessment and referral functions for health care professionals and patients. 	Completed. Work has been completed to develop the infrastructure to align 111 pathways to 999. Work will continue of system integration in Q3.	Q2
Availability	New Strategic Workforce Plan	<ul style="list-style-type: none"> Workforce Stability - Maximising the availability of staff through the delivery of a strategic workforce plan, aligned to wider organisational strategic plans that incorporates the organisations approach to: 	Completed. New Strategic Workforce Plan approved. Implemented from Q3.	Q2

		Reducing sickness levels and absences, and increase workforce retention levels		
Emergency Ambulance Services (EMS)				
Commissioning Intention	Method	Outcome	Progress	Action Status
Clinical Response Model	EMS Operational Transformation Programme Closure and Evaluation Report	<ul style="list-style-type: none"> • Right response first time – Aligned to the ambitions of the inversion of the triangle, this aim seeks to improve patients’ clinical outcomes by ensuring the most appropriate clinical response is provided for each patient condition. 	Completed. EMS Operational Transformation Programme Closure and Evaluation Report approved	Q2
Clinical Response Model	Development of Urgent Care Services (UCS) new protocols	<ul style="list-style-type: none"> • Right response first time – Aligned to the ambitions of the inversion of the triangle, this aim seeks to improve patients’ clinical outcomes by ensuring the most appropriate clinical response is provided for each patient condition. 	Completed. New UCS protocols implemented	
Wider Health System	Develop a new process for the prioritisation and management of inter-facility patient transfers	<ul style="list-style-type: none"> • Transfer and Discharge Service – To take a partnership approach to the development and delivery of transfer service solutions that meets the requirements of health board service plans and patient needs. 	Completed. Introduction of a Medical Transfer Protocol Suite (MTPS), dedicated to the management of inter-facility transfers	Q2
Clinical Response Model	The JCC Ambulance and 111 Commissioning Team to provide an update on issues highlighted by health boards	<ul style="list-style-type: none"> • Right response first time – Aligned to the ambitions of the inversion of the triangle, this aim seeks to improve patients’ clinical outcomes by ensuring the most appropriate clinical response is provided for each patient condition. 	Completed. In July 2024, an ambulance performance focus on session was undertaken with JCC members. The session addressed the issues	Q2

	regarding ambulance performance		highlighted by health boards with regards to ambulance performance and highlighted the key risks and challenges with the delivery of ambulance services through a conventional approach.	
Non-Emergency Patient Transport Services (NEPTS)				
Commissioning Intention	Method	Outcome	Progress	Action Status
System Transformation	Development of a Future Vision for the Non-Emergency Patient transport in Wales	<ul style="list-style-type: none"> To develop a new Future Vision for NEPTS, outlining a strategic approach for the commissioning and delivery of patient transport services, to meet the needs of health boards and the population of Wales. 	Draft Non-Emergency Patient Transport Future Vision completed. To be presented to the JCC in November 2024 for approval	Re-profiled to Q4 Draft document to be approved in November 24 with final approval in February 2025.
Capacity	Undertake a review of existing NEPTS rosters	<ul style="list-style-type: none"> Transforming Capacity - Implement processes to increase NEPTS capacity within current internal and external resources including workforce and fleet. 	Completed. Roster review undertaken with new roster keys agreed.	Q2
Capacity	Undertake a Resource Capacity Review	<ul style="list-style-type: none"> Reducing Lost Capacity - Implement improvement plans and oversight arrangements to deliver reduction in lost capacity due to system inefficiencies. 	Completed. A resource capacity review has been undertaken, with actions to be implemented from Q3.	Q2

Emergency Medical Retrieval and Transfer Services (EMRTS) / Adult Critical Care Transfer Services (ACCTS)				
Commissioning Intention	Method	Outcome	Progress	Action Status
Service Expansion	Full Implementation of the EMRTS Service Expansion Programme	<ul style="list-style-type: none"> • Planning – Build on the implementation and consolidation of Phase 1 of the EMRTS Service Expansion project, working collaboratively with commissioners to plan the implementation of the remaining phases of the EMRTS Service Expansion programme in line with the outcome of the EMRTS Service Review. 	<p>The recommendations from the EMRTS Service Review were approved at JCC in April. EMRTS Service Expansion: Plans for service expansion are in hold subject to completion of the EMRTS Service Review and the related Judicial Review.</p>	Q4
Evaluation and Review	Undertake an evaluation of the Adult Critical Care Transfer Service	<ul style="list-style-type: none"> • Evaluation and Review – Building on the ACCTS Service Evaluation, the ACCTS team will ensure that lessons are learned and anticipated outcomes and benefits are realised and will work with stakeholders to deliver a service that contributes to the needs of the wider health system. 	<p>Completed. Adult Critical Care Transfer Service: The finalised Adult Critical Care Transport Service (ACCTS) Service Evaluation was presented to and approved by the EMRTS DAG members in September.</p>	
Engagement	Development of ACCTS Business Case, aligned to the outcomes of the service evaluation	<ul style="list-style-type: none"> • Engagement – Continue to build on established relationships and to engage with all stakeholders to review and strengthen the service model(s) implemented to maximise the clinical outcomes, value, quality and safety of service delivery. 	<p>The JCC Ambulance and 111 Commissioning Team, along with ACCTS have developed a business case, outlining the requirements to expand the service in order to meet the needs of health boards within the</p>	

			south west region of Wales.	
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2.1 NCCU Workplan – Implementation of Q2 deliverables

Goal	Method	Anticipated Outcome	Progress in Q2	Action status
Obesity /Weight Management/Healthy Diet	to develop spotlight report on Obesity with people with serious mental illness	<ul style="list-style-type: none"> To publish report on state of Obesity with people with serious mental illness 	Report completed and being proof read	
Substance Use review	Baseline assessment of NHS Substance Use services	<ul style="list-style-type: none"> To ensure these designated services can meet the needs of Substance Use service users 	Work programme to be agreed. Delayed due to recruitment	Reprofiled Q4
Smoking Cessation	To support patients with serious and enduring mental illness to cease smoking	<ul style="list-style-type: none"> To undertake smoking cessation baseline review in targeted services 	Draft report complete	
111#2 Sustainability	RCRP planning	<ul style="list-style-type: none"> NHS111#2 MH can meet current and new demand 	Additional Welsh Government funding distributed following Demand & Capacity analysis	
111#2 and Vulnerable Groups	Training of call takers in interactions with Deaf/hearing impaired	<ul style="list-style-type: none"> NHS111#2 MH can meet the needs of the deaf/hearing impaired community 	Discussions with Swansea University re commissioning training package for staff	