

Joint Commissioning Committee

Highlight Report from the Joint Commissioning Committee (JCC)

Dyddiad y Cyfarfod / Date of Meeting	12/11/2024
Statws Cyhoeddi / Publication Status	Open/ Public
	Not Applicable
Awdur yr Adroddiad / Report Author	Stacey Taylor - JCC Interim Chief Commissioner
Cyflwynydd yr Adroddiad / Report Presenter	Stacey Taylor - JCC Interim Chief Commissioner
Noddwr Gweithredol yr Adroddiad / Report Executive Sponsor	Stacey Taylor JCC Interim Chief Commissioner

Pwrpas yr Adroddiad / Report Purpose	For Noting Choose an item.
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Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/Group)		
Committee / Group / Individuals	Date	Outcome
Health Boards	November 2024	Noted

1. SITUATION/BACKGROUND

This report had been prepared to provide Health Board (HB) Chief Executive Officer (CEO) Members of the Joint Committee with a summary of the key issues considered by the Joint Commissioning Committee (JCC) at its public meeting on 12 November 2024.

Key highlights from the meeting are reported in Section 3.

2. PURPOSE

The Purpose and Role of the Joint Committee is set out in Paragraphs 2.18 and 2.20 of the JCC [Standing Orders](#).

3. HIGHLIGHT REPORT

(Links to reports highlighted [November 2024 - NHS Wales Joint Commissioning Committee](#))

Alert / Escalate	<ul style="list-style-type: none"> The Chair and Lay Members noted that the Ambulance & 111 Commissioning team had undertaken an in-depth piece of work to review and reset the risks for their commissioning portfolio and the legacy ambulance risks of EASC had been amalgamated into two new risks relating to the Commissioning of sufficient Emergency Ambulance Services capacity and the utilisation of Emergency Ambulance Capacity. Lay members expressed concern at the red 25 high scoring risks. Despite the new risks being articulated to provide more of a commissioner focus, the Chair requested that further work be undertaken in relation to mitigating the risks. These risks will be discussed at the next JCC Strategy session on 10 December 2024.
Advise	<ul style="list-style-type: none"> The Chair congratulated Stacey Taylor, on her appointment as the new Interim Chief Commissioner and explained that a Chairs Action would be circulated following the meeting in order to seek approval for and increase to the financial delegation limits for the interim Chief Commissioner. The Chair gave an update on the recruitment process for securing a substantive Chief Commissioner. The Chair also welcomed the two new Lay Members to their first JCC meeting, Mandy Rayani and Shameem Nawaz who commenced on 1 November 2024. An update was received from the Interim Chief Commissioner including details on: <ul style="list-style-type: none"> The development of the Integrated Medium-Term Plan (IMTP) 2025-28; Public Health Input into the JCCs commissioning activities; Update on the JCC transition – progress to date and plan for actions over the remainder of 2024-2025 including priority areas of focus for the Senior Leadership Team. Members received Reports from each of the Commissioning Directors; <ul style="list-style-type: none"> The Director of Commissioning for Mental Health, Learning Disabilities and Vulnerable Groups highlighted:

- The single Commissioner Project for Secure Care has been extended until April 2026 in order to develop service specifications for low and medium secure hospitals;
- Perinatal Mental Health and work on the new Mother and Baby Unit in Chester has commenced with a completion date of October 2025. A review of demand for perinatal care will be completed by March 2025;
- Updates on Adult and Children Gender Identity Disorder Services were provided;
- A request was made for a deep dive into the mental health portfolio to inform future strategy and this will be undertaken and brought back to a JCC meeting in early 2025.
- The [Director of Commissioning for Ambulance and 111](#) provided updates on:
 - Emergency Medical Retrieval and Transfer Service (EMRTS) Review – Judicial Review;
 - Manchester Arena Assessment;
 - Welsh Health Circular on Ambulance Patient Handover guidance WHC/2024/041;
 - Evolution of the Clinical Response Model;
 - Non-Emergency Patient Transport Services (NEPTS) – Future Vision Update; and
 - Key risks.
- The [Director of Commissioning for Specialised Services](#) provided updates on:
 - Cancer & Blood - Developments in specialised radiotherapy: Repatriation of Peptide Receptor Radionuclide Therapy (PRRT) for neuroendocrine tumours, continued Expansion in Stereotactic Ablative Body Radiotherapy (SABR) provision in Wales and advanced Therapy Medicinal Products (AMTP) implementation;
 - Cardiac - Transcatheter Aortic Valve Implantation (TAVI) performance, cardiac Review Phase 2, South Wales Trauma Network Annual Conference and repatriation of cardiothoracic surgery to the University Hospital of Wales;
 - Intestinal Failure Financial Position update;
 - Neuroendocrine and Long-Term Conditions - Deep Brain Stimulation service update, North Wales Paediatric Cochlear Implants and progress with repatriating patients from Manchester for their follow up care and South Wales Mechanical

	<p>Thrombectomy capacity and Phase 1 investment update;</p> <ul style="list-style-type: none"> ○ Women and Children – Updates on paediatric Strategy Implementation Board, Neonatal Transport Delivery Assurance Group and the Paediatric and Neonatal Escalation Reset meeting; and ○ Commissioning risks across the portfolio were highlighted and a discussion in relation to agreed funding cases not being progressed will be taken up outside of the meeting. <ul style="list-style-type: none"> • An Emergency Medical Retrieval and Transfer Service (EMRTS) Recommendation 4 update was received on progress with the developments of a commissioning proposal for bespoke road-based enhanced and/or critical care service in rural, remote and coastal areas. Members noted that Recommendation 4 was made as part of the EMRTS Review. Recommendation 4 focuses on developing a commissioning proposal for a bespoke road-based enhanced and/or critical care service in rural, remote, and coastal areas. It addresses concerns raised during public engagement about ambulance responses for conditions that do not require EMRTS's specialised pre-hospital critical care. Importantly, it is an additional emergency service development that will work as part of the emergency ambulance service and alongside the air ambulance service for these remote rural and coastal communities.
Assure	<ul style="list-style-type: none"> • Members endorsed the introduction of rapid clinical screening by the ambulance service as a means of mitigating harm this winter. Item 2.3.2. • Members discussed the findings of the Recommendation 4 Task and Finish Group report and endorsed draft Commissioning Intentions and delivery criteria. These Commissioning Intentions will now be shared with the Welsh Ambulance Services University NHS Trust to develop a comprehensive delivery model for consideration at a future JCC meeting early in 2025 as outlined in item 4.1. • An update on the JCCs sub-committee structure was received. The JCC approved the proposed lay member nominations and acknowledged the advice received from the NHS Wales Directors of Corporate Governance (DoCG) peer group, the Chair proposed that the designation of the CEO members would be amended from attendees to members for the Joint Committee's Planning, Performance

and Finance sub-committee and the Quality, Safety & Outcomes sub-committee. The Terms of Reference will be amended accordingly and brought back to the JCC in January 2025 for endorsement before seeking final approval from HBs at January 2025 Board meetings.

- The September 2024 [JCC risk register](#) was received noting the further work undertaken to consider and benchmark risk appetite. Discussions over the very high risks relating to Ambulance/111 led to a request for further consideration of the ambulance red 25 risks. Members also noted that work on developing a JCC risk appetite was progressing and this will be discussed further at the JCC Development session in December 2024 and also brought back to the JCC meeting on 21 January 2025.
- The Month 6 Financial Performance Report and Financial Plan Update was received noting:
 - £3.776 overspend against the Integrated Commissioning Plan (ICP) financial plan to date with a forecast year-end overspend of £5.640;
 - A presentation providing an update on the financial plan for 2024/2025 and options for financial recovery;
 - An update on the Month 7 position was provided, which has remained stable with £3.5m deficit for the year to date and the year end forecast remaining at £5.6;
 - The key risks of the cardiac (TAVI) over-performance circa £2 million;
 - Opportunity costs of £1.5m of funding slippage as well as potential additional funding following the UK budget;
 - The key areas below were discussed in detail as potential opportunities to improve value;
 1. Cardiac (TAVI)
 2. Artificial Limb and Appliance Service (ALAS)
 3. Referral Management
 4. Improving Patient Flow, Oversight and Repatriation in Mental Health Hospitals
- The [JCC Performance Report](#) for September 2024 was received noting the development of an integrated performance report for the JCC. It was noted that a number of specialised services were on a downward escalation trajectory which was welcomed and the work involved by service providers and the JCC commissioning teams was acknowledged.
- The Committee received the [Corporate Governance update](#) report which included matters considered in-committee at the September meeting.

Inform	<ul style="list-style-type: none"> • The Chair welcomed Chair of BCUHB, Dyfed Edwards and the CEO of BCUHB, Carol Shillabeer to the meeting who provided an informative update on their experiences of working in partnership with the JCC. Members discussed the importance of creating proactive and accountable partnerships with HBs and BCUHB provided their helpful reflections. • The JCC agreed not to support providing additional funding for the Emergency Medical Technician re-banding case and requested that further information in relation to the costings be brought back to the January 2025 JCC meeting for further consideration. • The JCC noted updates on Implementation of Legacy Plans for Quarter 2. It was noted that this report would also be shared with Welsh Government (WG) for assurance on delivery.
Appendices	None

Note that an “in committee” meeting was also held to provide an update on a judicial review and a quality and safety update. A formal update will be given to the next public JCC meeting on 21 January 2025 under the Corporate Governance report.

4. ASSESSMENT

Objectives / Strategy	
Dolen i Amcan (au) Strategol CBC Link to JCC Strategic Objectives(s)	Maximise Value
	Ensure Quality Reduce Duplication Improve Equality and Population Health Facilitate Integration
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	A Healthier Wales
	If more than one applies please list below: A More Equal Wales
Dolen i Hwyluswyr Ansawdd	Data to Knowledge
	If more than one applies please list below: Learning, improvement and research

<p><i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i> Link to Enablers of Quality <i>(Duty of Quality Statutory Guidance (gov.wales))</i></p>	<p>Whole systems perspective Leadership</p>
<p>Dolen i Feysydd Ansawdd <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i> Link to Domains of Quality <i>(Duty of Quality Statutory Guidance (gov.wales))</i></p>	<p>Efficient All of the domains of quality apply If more than one applies please list below: Effective; equitable; person centred; timely and safe</p>
<p>Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)</p>	<p>No - Not Applicable If more than one applies please list below:</p>

Impact Assessment		
<p>Ansawdd <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? /</i> Quality <i>Have you undertaken a Quality Impact Assessment Screening?</i></p>	<p>Yes: <input type="checkbox"/></p>	<p>No: <input checked="" type="checkbox"/></p>
	<p>Outcome:</p>	<p>If no, please include rationale below: This is a summary of the latest meeting of the JCC</p>
<p>Cydraddoldeb <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</i> Equality <i>Have you undertaken an Equality Impact Assessment Screening?</i></p>	<p>Yes: <input checked="" type="checkbox"/></p>	<p>No: <input checked="" type="checkbox"/></p>
	<p>Outcome for Equality (delete as appropriate): POSITIVE/NEUTRAL/NEGATIVE Outcome for Welsh Language (delete as appropriate): POSITIVE/NEUTRAL/NEGATIVE</p>	<p>If no, please include rationale below: This is a summary of the latest meeting of the JCC</p>

Cyfreithiol / Legal	There are no specific legal implications related to the activity outlined in this report.	
Enw da / Reputational	There is no direct impact on the reputation of the Joint Committee as a result of the activity outlined in this report.	
Effaith Adnoddau (Pobl / Ariannol) / Resource Impact (People / Financial)	Yes (Include further detail below)	
	The performance of the services will be used to develop the IMTP and identify the areas where resources may be required.	

5. RECOMMENDATIONS

Members are asked to:

- **Note** the highlights outlined in Section 3 of this report.